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Proposed programme budget for the biennium 1996-1997*

Part IV International cooperation for development

Section 7B
Africa: critical economic situation, recovery and development

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* The present document contains section 7B of the proposed programme budget for the biennium 1996-1997. The complete proposed programme budget will subsequently be issued in final printed form as *Official Records of the General Assembly, Fiftieth Session, Supplement No. 6* (A/50/6/Rev.1).

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Section 7B
Africa: critical economic situation, recovery and development

Overview

7B.1 The legislative authority for the activities under this section is derived from programme 45, Africa: critical economic situation, recovery and development, of the medium-term plan for the period 1992-1997, as revised (A/47/6/Rev.1). The activities fall under one of five overall priorities of the medium-term plan. The activities will focus on implementation of the United Nations New Agenda for the Development in Africa in the 1990s. Under the terms of General Assembly resolution 45/206 of 21 December 1990, the Secretary-General was entrusted with responsibilities to follow up, monitor and evaluate the implementation of the New Agenda. The activities under this heading also relate to implementation of the United Nations Programme of Action for the Least Developed Countries adopted by the Second United Nations Conference on the Least Developed Countries (Paris, 1990). The Secretary-General will ensure, in close cooperation with UNCTAD, the full mobilization and coordination of all organs, organizations and bodies of the United Nations system for the purpose of implementation and follow-up of the Programme of Action. He will also provide overall leadership and political support to UNCTAD in efforts to reach out to the international community for the successful implementation of the Programme.

7B.2 It will be recalled that in its resolution 45/253 of 21 December 1990, the General Assembly, acting upon the recommendation of the Committee for Programme and Coordination at its thirtieth session, in 1990, established a separate programme in the medium-term plan for the period 1992-1997, programme 45, Africa: critical economic situation, recovery and development. In the same resolution, the Assembly designated the programme as one of the five overall priorities of the medium-term plan. In its resolution 46/185 B of 20 December 1991 on the programme budget for the biennium 1992-1993, the Assembly, acting upon the recommendation of the Committee for Programme and Coordination at its thirty-first session, approved the proposal to establish a separate, identifiable and visible unit for Africa within the former Office of the Director-General for Development and International Economic Cooperation and also approved the proposal that the implementation of a number of specific activities under the programme be assigned to ECA and the Department of Public Information. Initially, the Office of the Director-General provided overall coordination and leadership. Following the restructuring of the Secretariat, that responsibility is now assumed by the Department for Policy Coordination and Sustainable Development through the Office of the Special Coordinator for Africa and the Least Developed Countries. ECA exercises team leadership and responsibility for coordination and cooperation at the regional level in the implementation of the programme. The Department of Public Information is responsible for a special programme highlighting Africa's economic concerns.

7B.3 Following the adoption in December 1991 of the New Agenda, contained in annex II to General Assembly resolution 46/151 of 18 December 1991, programme 45 was revised to integrate fully all elements of the New Agenda. The broad priority of the programme in the context of the medium-term plan for the period 1992-1997, as revised, was further reaffirmed by the Assembly in its resolutions 48/214 of 23 December 1993 and 49/142 of 23 December 1994.

7B.4 A new dimension to the United Nations responsibilities in coordinating the efforts of the international community in the development of Africa has been added in the System-wide Plan of Action for African Economic Recovery and Development, adopted by the General Assembly in its resolution 47/214 of

23 December 1992 on programme planning. In the context of its review of the draft framework for a revised System-wide Plan of Action at its thirty-fourth session, in May 1994, the Committee for Programme and Coordination, *inter alia*, underscored the need for urgent and concerted action to address the grave economic situation in Africa (see A/49/16 (Part I)). In September 1994, the Committee approved the revised System-wide Plan of Action (see ibid., part II).

7B.5 Activities under the programme are presented in a separate section pursuant to resolution 49/219, section (V), of 23 December 1994, whereby the General Assembly requested the Secretary-General to prepare a draft budget section containing his proposals for the implementation during the biennium 1996-1997 of activities mandated under programme 45 of the medium-term plan for the period 1992-1997.

Programme of work

Table 7B.1 **Summary by object of expenditure**
(Thousands of United States dollars)

(1) *Regular budget*

Object of expenditure	*1992-1993 expenditures*	*1994-1995 appropriations*	*Resource growth*		*Total before recosting*	*Recosting*	*1996-1997 estimates*
			Amount	*Percentage*			
Posts	1 491.2	2 260.2	277.5	12.2	2 537.7	153.7	2 691.4
Other staff costs	130.2	269.6	25.3	9.3	294.9	25.1	320.0
Consultants and experts	61.4	426.4	—	—	426.4	23.2	449.6
Travel	106.2	200.3	(2.3)	(1.1)	198.0	14.9	212.9
Contractual services	157.7	275.3	20.0	7.2	295.3	14.2	309.5
General operating expenses	10.7	15.2	—	—	15.2	0.8	16.0
Supplies and materials	15.3	20.1	—	—	20.1	0.9	21.0
Total	**1 972.7**	**3 467.1**	**320.5**	**9.2**	**3 787.6**	**232.8**	**4 020.4**

(2) *Extrabudgetary resources*

	1992-1993 expenditures	*1994-1995 estimates*	*Source of funds*	*1996-1997 estimates*
			(a) Services in support of:	
	—	—	(i) United Nations organizations	—
	—	—	(ii) Extrabudgetary activities	—
Total (a)	—	—		—
			(b) Substantive activities	
			Trust Fund for Support of the Implementation of the New Agenda for Development of Africa in the 1990s and the Tokyo Declaration	
	—	250.0	on African Development	350.0
			Trust Fund for Information Support for African Economic Recovery and	
	435.3	302.1	Development	228.1
Total (b)	**435.3**	**552.1**		**578.1**
	—	—	(c) Operational projects	—
Total (c)	—	—		—
Total	**435.3**	**552.1**		**578.1**
Total (1) and (2)	**2 408.0**	**4 019.2**		**4 598.5**

Table 7B.2 **Post requirements**

Programme: Africa: critical economic situation, recovery and development

	Established posts		*Temporary posts*					
	Regular budget		*Regular budget*		*Extrabudgetary resources*		*Total*	
	1994-1995	*1996-1997*	*1994-1995*	*1996-1997*	*1994-1995*	*1996-1997*	*1994-1995*	*1996-1997*
Professional category and above								
D-2	1	1	—	—	—	—	1	1
D-1	1	1	—	—	—	—	1	1
P-5	3	3	—	—	—	—	3	3
P-4/3	3	5	—	—	1	1	4	6
Total	**8**	**10**	—	—	**1**	**1**	**9**	**11**
General Service category								
Principal level	1	1	—	—	—	—	1	1
Other levels	4	5	—	—	—	—	4	5
Total	**5**	**6**	—	—	—	—	**5**	**6**
Grand total	**13**	**16**	—	—	**1**	**1**	**14**	**17**

7B.6 Distribution of the regular budget requirements by subprogramme and implementing unit is detailed in the table below:

Structure of programme 45	*Implementing unit*	*Posts*	*Other objects of expenditure (thousands of United States dollars)*	*Distribution of resources (percentage)*
Subprogramme 1. Mobilization of resources	Department for Policy Coordination and Sustainable Development	One D-2, one D-1, one P-5, one P-4, two P-3, four General Service	574.0	58.0
Subprogramme 2. Monitoring, assessment and follow-up of the implementation of action programmes, including their financial aspects	Economic Commission for Africa	One P-5, one P-3	254.2	15.2
Subprogramme 3. The campaign for global awareness of the critical economic situation in Africa	Department of Public Information	One P-5, one P-3, two General Service	421.7	26.8
Total		**Ten Professional, six General Service**	**1 249.9**	**100.0**

7B.7 During the biennium the activities under the programme will be aimed at assisting the Secretary-General to discharge the responsibilities entrusted to him to follow up , monitor and evaluate the implementation of the New Agenda, and to coordinate the implementation of the System-wide Plan of Action. Particular emphasis will continue to be placed on the mobilization of financial resources for the continent and highlighting new issues on Africa's economic and social development.

7B.8 The activities under subprogramme 1 of this section will be implemented by the Office of the Special Coordinator for Africa and the Least Developed Countries. That Office was established in response to a recommendation by the Committee for Programme and Coordination at its thirty-first session, in the course of the restructuring of the Secretariat during the biennium 1992-1993, with a view to strengthening the institutional structure for the programme. The Office is headed by a Secretariat official at the D-2 level who reports to the Head of the Department. This arrangement provides, through the Under-Secretary-General for Policy Coordination and Sustainable Development, effective high-level leadership and coordination of the activities within the United Nations system, including regional commissions, UNDP and other programmes, funds and agencies of the system and the Bretton Woods institutions.

7B.9 In discharging their responsibilities, the Under-Secretary-General and the Special Coordinator will work closely with ECA and the Department of Public Information, which are responsible for implementation of the activities described below under subprogrammes 2 and 3, respectively.

Subprogramme 1
Mobilization of resources

7B.10 During the biennium 1994-1995, the Office of the Special Coordinator, under the overall supervision of the Under-Secretary-General for Policy Coordination and Sustainable Development, has continued to provide policy advice and leadership on African development issues. The activities of the Office focused,

in particular, on promoting the inclusion of the priorities of the New Agenda in major international development policies and strategies; coordinating responses by the United Nations system at the policy and operational levels, encouraging the international community to translate its commitment into concrete actions, particularly regarding increased financial flows to assist Africa; providing the necessary support for intergovernmental deliberations on African economic recovery and development; providing assistance and support in the organization, preparation, reporting and follow-up of ad hoc group meetings such as the Panel of High-level Personalities on African Development and inter-institutional meetings, such as the OAU/United Nations system meetings; and establishing innovative and effective working relations with non-governmental organizations concerned with African economic recovery and development. Within the terms of its mandate the Office also carried out an evaluation of the follow-up to the Tokyo Declaration adopted by the Tokyo International Conference on African Development, in accordance with resolutions 48/214 of 23 December 1993 and 49/142 of 23 December 1994; and organized a number of workshops/ round-table conferences on the priority elements of the New Agenda and on financial intermediation and mobilization of domestic resources for the development of the informal and private sectors in Africa.

7B.11 In the biennium 1996-1997, the activities under this subprogramme will concentrate on providing effective substantive support to the intergovernmental bodies, including the ad hoc mechanisms for the mid-term review of the New Agenda. They will also include follow-up to the consideration of the implementation of the New Agenda by the high-level segment of the Economic and Social Council in 1995, the in-depth evaluation of programme 45 by the Joint Inspection Unit and the Committee for Programme and Coordination in 1996, and the evaluation of the progress in the implementation of the System-wide Plan of Action. Steps will be taken to highlight the African development situation through the publication of *Comprehensive Overview of Africa*. In close cooperation with UNCTAD, increased efforts for the full mobilization and coordination of the United Nations system for the effective implementation of the Programme of Action for the Least Developed Countries will also continue.

Activities

1. International cooperation

External relations. Cooperation with international, regional and subregional intergovernmental and non-governmental organizations, on a wide range of issues related to the African economic situation, recovery and development. That would include, *inter alia*, substantive discussions, policy advice, information and data collection, participation in and contribution to meetings, workshops, seminars, symposia and conferences addressing Africa's concerns such as the meetings of the OAU Council of Ministers and summits of Heads of State and Government, the OAU/United Nations annual meetings, the Annual Assembly of the Board of Governors of the African Development Bank, the Annual Consultative Meeting of SADC; support to consultations of Member States, United Nations organizations and relevant financial institutions, including the World Bank, the African Development Bank, FAO, UNIDO, UNDP and the Common Fund for Commodities on the issues relating to the diversification of African economies; and contribution to four meetings of the Programme Committee overseeing the implementation of the Tokyo Declaration on African Development.

2. Parliamentary services

(a) *Parliamentary documents*

(i) Three reports to the General Assembly on the mid-term review of the implementation of the New Agenda and the conclusions and recommendations of the Panel of High-level Personalities on African Development;

(ii) Two reports to the Committee for Programme and Coordination on the implementation of the System-wide Plan of Action and the second revision to it;

(b) *Substantive services*. Substantive support to the plenary of the General Assembly for open-ended consultations on African development issues such as the establishment of a diversification facility for Africa's commodities and to the ad hoc Committee of the Whole of the General Assembly at its fifty-first session on the mid-term review of the New Agenda;

(c) *Ad hoc expert groups and related preparatory work*. Four meetings of the Secretary-General's Panel of High-level Personalities on African Development and assistance to the Panel, including the preparation of its reports and about 12 discussion papers on various subjects for consideration by the Panel; and one expert consultation meeting on South-South cooperation (in cooperation with UNCTAD and UNDP).

3. Published material

(a) *Four recurrent publications. Comprehensive Overview of Africa*; update of the Secretary-General's report on financial resource flows to Africa; and an annual update on African debt;

(b) *Technical material*. A data bank on critical development issues in African countries; compilation of brief country profiles; and information data on issues under the subprogramme taken up by international and non-governmental organizations.

4. Information material and services

Annual booklet on the conclusions and recommendations of the Panel of High-level Personalities on African Development; briefing notes to delegations on emerging and current issues such as the results of the Uruguay Round of negotiations for Africa, diversification of Africa's commodities, financial intermediation systems and practices; and press releases and articles in newspapers and magazines prepared in collaboration with the Department of Public Information.

5. Operational activities

Preparation and organization in cooperation with ECA and other regional organizations of (a) subregional workshops on the implementation of the New Agenda and the operationalization of the principles of the Tokyo Declaration; (b) the second meeting of the Asia-Africa forum; and (c) a one-day annual seminar on issues of poverty alleviation through informal sector development and investment in human resources, especially entrepreneurial development.

6. Coordination, harmonization and liaison

Contribution to activities of the United Nations Inter-Agency Task Force on Africa's Critical Economic Situation, Recovery and Development and its working group, including preparation of reports; participation in and contribution to the annual meeting on cooperation between OAU and the United Nations system; liaison with relevant specialized agencies and programmes on the implementation of the System-wide Plan for Africa; and coordination within the United Nations system of the monitoring and review of the implementation of the Tokyo Declaration.

Subprogramme 2
Monitoring, assessment, and follow-up of the implementation of action programmes, including their financial aspects

7B.12 During the biennium 1994-1995, the subprogramme addressed the issues of coordination and harmonization at the regional level of the contributions of various United Nations organizations to the implementation of the New Agenda, in the framework of activities of the United Nations Inter-Agency Task Force on Africa's Critical Economic Situation, Recovery and Development. It has also focused on the monitoring of and follow-up to the achievements by African countries in the implementation of the New Agenda and the evolution of key factors pertaining to African economic recovery and development, including the resource aspects, and debt and commodity issues.

7B.13 In the biennium 1996-1997, the thrust of the subprogramme will be in further strengthening system-wide and regional consultations with a view to operationalizing the United Nations System-wide Plan of Action for African Economic Recovery and Development, supporting and contributing to the preparation of the mid-term review of the implementation of the New Agenda, and monitoring and assessing the support of

the international community to African economic recovery and development. Special attention will be accorded to the needs of the least developed countries in Africa.

Activities

1. International cooperation

External relations. Cooperation with African regional and subregional intergovernmental organizations in the implementation of the New Agenda and the Abuja Treaty establishing the African Economic Community.

2. Parliamentary services

Parliamentary documents. Two reports to the ECA Conference of Ministers on the mid-term review of the implementation of the New Agenda and the outcome of the Asia-Africa forum on exchange of experience.

3. Published materials

Non-recurrent publication. Analysis and assessment of technical assistance to African countries.

4. Operational activities

Advisory services on the monitoring of the implementation of the New Agenda; and contribution in the organization of (a) subregional workshops on the implementation of the New Agenda; (b) the second meeting of the Asia-Africa forum; and (c) an annual one-day seminar on issues of poverty alleviation through informal sector development and investment in human resources, especially entrepreneurial development.

5. Coordination, harmonization and liaison

Preparation of and substantive contribution to activities of the Inter-Agency Task Force for Africa's Critical Economic Situation, Recovery and Development (four meetings) and its working group (five meetings).

Subprogramme 3
The campaign for global awareness of the critical economic situation in Africa

7B.14 During the biennium 1994-1995 activities have continued to highlight the critical situation in Africa as a major feature of the ongoing international agenda by disseminating information materials for the purpose of increasing awareness of the situation in the continent. The publication of the quarterly periodical *Africa Recovery* and other information materials continued and efforts were made to maintain liaison with non-donor target groups, such as parliamentarians, non-governmental organizations, media representatives, trade unions and academic institutions in order to enlist support for actions that were being undertaken or that needed to be undertaken.

7B.15 In the biennium 1996-1997 emphasis will continue to be placed on raising global awareness of the situation in Africa and on actions needed by Africa and the international community to revive the economic situation of the continent. Actions taken by the international community and progress achieved in implementation of the New Agenda will also be highlighted.

Activities

1. Published material

Eight issues of the recurrent publication *Africa Recovery*.

2. Information material and services

Information kit on progress made in the New Agenda to be issued in connection with the mid-term review of the New Agenda in 1996; media liaison and speaking engagements relating to the United Nations

concerns and actions affecting African development; and briefing papers and notes on specific issues of African economies.

Resource requirements (at current rates)

Posts

7B.16 In addition to the existing resources, two new P-3 posts are proposed to be established as follows:

(a) One P-3 post would be for a Programme Officer to strengthen the coordinating capacity of the Office of the Special Coordinator on inter-agency issues regarding African development;

(b) One P-3 post would be for an Economic Affairs Officer at ECA in order to strengthen the capacity of the Commission in providing substantive support to the Inter-Agency Task Force on African Economic Recovery and Development in the context of implementation of subprogramme 2. The incumbent would be responsible for research and analysis of the data and other information on regional developments and for preparation of reports to the ECA Conference of Ministers, and would also assist the Secretary of the Inter-Agency Task Force in the substantive servicing of the meetings of the Task Force and its working group.

7B.17 It is also proposed to redeploy one General Service post to the Office of the Special Coordinator from the Department for Policy Coordination and Sustainable Development (section 7A) in order to strengthen secretarial support to the Office.

Other staff costs

7B.18 A provision in the amount of $294,900, including a resource growth of $25,300, is proposed under this heading, broken down as follows:

(a) An amount of $192,700, including a resource growth of $30,000, is proposed under general temporary assistance for the Office of the Special Coordinator ($59,600) and ECA ($133,100) to cope with additional workload during the preparation of the mid-term review of the New Agenda in 1996 at the global and regional levels;

(b) An amount of $102,200, reflecting a negative growth of $4,700, would be required under external expertise for research, writing and design of information material in relation to the publication of *Africa Recovery* by the Department of Public Information.

Consultants and experts

7B.19 The estimated requirements ($426,400) relate to expert advice and specialized assistance required for the implementation of subprogrammes 1 and 2, including $260,900 under consultants and $165,500 for holding the expert group meetings listed under subprogramme 1.

Travel

7B.20 The estimated requirements ($198,000) relate to travel of the Special Coordinator, his staff and the ECA and Department of Public Information staff in connection with consultations and participation in inter-agency and other meetings and also for collection of data and information required under the programme of work.

Contractual services

7B.21 The estimated requirements of $295,300 cover the costs of translation, printing and other production costs of the quarterly periodical *Africa Recovery*, production of other recurrent publications and contractual translation of documents required for the meetings under the work programme to be held outside established United Nations locations.

General operating expenses and supplies and materials

7B.22 The estimated requirements of $35,300 relate to the cost of freight and other services in connection with the production of *Africa Recovery*, and supplies in relation to information activities under the programme.

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Proposed programme budget for the biennium 1996-1997*

Part IV International cooperation for development

Section 8
Department for Economic and Social Information and Policy Analysis

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Section 8
Department for Economic and Social Information and Policy Analysis

Overview

8.1 The Department for Economic and Social Information and Policy Analysis was established in 1993. Its responsibilities are defined in the report of the Secretary-General on the 1992-1993 revised estimates emanating from the second phase of the restructuring of the Secretariat (A/C.5/47/88) and in General Assembly resolution 47/212 B of 6 May 1993.

8.2 The terms of reference of the Department include:

(a) The compilation, improvement and dissemination of economic and social statistics;

(b) The analysis of long-term economic and social trends, including population trends;

(c) The monitoring and assessment from a global perspective of economic and social policies and trends, including analysis of efficient domestic macroeconomic management and relevant micro-economic issues;

(d) The elaboration of projections and the identification of new and emerging issues requiring attention by the international community;

(e) The execution of technical cooperation projects in the areas of statistics and population.

8.3 The overall objectives of the Department are thus to assist Governments, intergovernmental and non-governmental organizations and also private sector entities in determining development priorities at the international, national and local levels and to contribute to devising policies and measures for fulfilling them. The Department seeks to achieve this primarily by contributing to these entities' knowledge and understanding of development processes and the consequences of their actions through the provision of economic and social information and through the analysis of development issues and policies.

8.4 The responsibilities of the Department and related activities fall under programmes 12, Global development issues and policies (subprogrammes 1 to 4), 18, Population, and 24, Statistics, of the medium-term plan for the period 1992-1997, as revised (A/47/6/Rev.1).

8.5 A continuing series of major international conferences held under the aegis of the United Nations, together with related actions by the General Assembly, the Economic and Social Council and other intergovernmental bodies, are adding new challenges to the existing global economic and social agenda, both for future international development cooperation and for national development. In the biennium 1996-1997, the programme of work of the Department will respond to these new demands, while at the same time continuing to meet those long-standing legislative requests for economic and social information and analysis which continue to be relevant. In this context, the Department will continue to monitor the implementation of the Declaration on International Economic Cooperation, in particular the Revitalization of Economic Growth and Development of the Developing Countries and the International Development Strategy for the Fourth United Nations Development Decade. It will also continue to pay special attention to follow-up to the 1994 International Conference on Population and Development, the World Summit for Social Development and the Fourth World Conference on Women.

8.6 In 1996-1997, issues that will require increased attention include the respective roles of the market and the State in economic and social development; the continuing economic and social transformation in

Central and Eastern Europe and the former Soviet Union; the economic and social effects of international sanctions; the new dimensions of global population change, including the nature, extent and consequences of international migration; and new demands for and new means of providing quantitative economic and social information. A new area of activity entitled "Public economics: global approaches to micro-economic issues and policies" has been designed to respond to various requests that involve devising ways of increasing efficiency and growth through the use of market mechanisms. The Department will respond to these issues by undertaking policy-oriented analysis of the role, potential and shortcomings of market solutions to problems of allocation, distribution and regulation. Organizationally these responsibilities will be assigned to the Micro-economic and Social Policy Analysis Division, the creation of which is envisaged effective 1 January 1996.

8.7 The Department will continue to serve as the lead unit for economic and social information within the United Nations and provide statistical support to all parts of the Organization. In this context, the Department will continue to develop, in cooperation with the regional commissions, an economic and social information system (UNESIS) that will encompass data collection, processing, storage, exchange and dissemination of economic and social information to users for policy-making. Phase I of the project was completed in 1994. Phase II is currently in progress and is expected to be completed by September 1996. Its main objective is to develop and implement the core components of UNESIS in selected pilot areas, using prototyping techniques, in both its substantive and its technical dimensions. Phase III would be commenced in October 1996. Its objective would be to extend the system progressively to all selected areas. It would involve both the development of data models and databases and the addition of new functions and data-processing features to the application and core components of the system.

8.8 The Department will continue to provide substantive support for the relevant intergovernmental bodies, including the Statistical Commission and the Commission on Population and Development. It will cooperate closely with the Bretton Woods institutions and other relevant agencies and will link its activities with early warning and analytical capabilities being developed in the political and humanitarian sectors of the Organization.

8.9 The proposals for the Department would entail a net reduction of resources in the amount of $344,100 or 0.7 per cent, primarily as a result of discontinuing the one-time provision made for holding the International Conference on Population and Development. At the same time, priority areas would be strengthened, both through the reorganization and rationalization of activities and relating redeployment of staff and other resources from within the Department and also through provision for new resources. The estimated percentage distribution of the total resources of the Department would be as follows:

		Regular budget	*Extra-budgetary*
		(percentage)	
A.	Policy-making organs	0.3	—
B.	Executive direction and management	3.9	—
C.	Programme of work	90.6	100.0
D.	Programme support	5.2	—
	Total	**100.0**	**100.0**

8.10 The distribution of these resources by major field of activities and by object of expenditure is detailed in tables 8.1 to 8.3 below.

Table 8.1 **Summary of requirements by programme**
(Thousands of United States dollars)

(1) *Regular budget*

Programme		1992-1993 expenditures	1994-1995 appropriations	Resource growth: Amount	Resource growth: Percentage	Total before recosting	Recosting	1996-1997 estimates
A.	Policy-making organs	306.4	896.2	(741.6)	(82.7)	154.6	7.4	162.0
B.	Executive direction and management	1 059.0	1 488.1	308.6	20.7	1 796.7	93.8	1 890.5
C.	Programme of work	42 578.9	41 432.2	126.6	0.3	41 558.8	2 272.9	43 831.7
D.	Programme support	2 161.8	2 409.4	(37.7)	(1.5)	2 371.7	108.4	2 480.1
	Total	**46 106.1**	**46 225.9**	**(344.1)**	**(0.7)**	**45 881.8**	**2 482.5**	**48 364.3**

(2) *Extrabudgetary resources*

1992-1993 expenditures	1994-1995 estimates	Source of funds	1996-1997 estimates
		(a) Services in support of:	
—	—	(i) United Nations organizations	—
—	806.5	(ii) Extrabudgetary activities	561.2
		(b) Substantive activities	
961.0	348.6	(i) Trust Fund for the 1994 International Conference on Population and Development	—
250.7	440.3	(ii) Voluntary Fund for Supporting Developing Countries' Participation in the 1994 International Conference on Population and Development and its Preparatory Process	—
119.8	224.0	(iii) Trust Fund for International Economic and Social Research	224.0
33.7	6.2	(iv) Trust Fund for the International Comparison Project	21.2
518.6	422.1	(v) Trust Fund for Development Planning and Projections	378.0
—	3 238.5	(vi) UNFPA	3 143.8
—	80.0	(vii) Other sources	80.0
		(c) Operational projects	
1 459.4	3 558.3	UNFPA	1 596.5
3 343.2	**9 124.5**	**Total**	**6 004.7**
49 449.3	**55 350.4**	**Total (1) and (2)**	**54 369.0**

Table 8.2 **Summary by object of expenditure**
(Thousands of United States dollars)

(1) *Regular budget*

Object of expenditure	*1992-1993 expenditures*	*1994-1995 appropriations*	*Resource growth*		*Total before recosting*	*Recosting*	*1996-1997 estimates*
			Amount	*Percentage*			
Posts	42 496.0	41 911.8	140.2	0.3	42 052.0	2 299.9	44 351.9
Other staff costs	686.3	774.2	(487.1)	(62.9)	287.1	13.9	301.0
Consultants and experts	720.7	868.7	(54.6)	(6.2)	814.1	38.9	853.0
Travel	794.9	852.8	(244.7)	(28.6)	608.1	28.8	636.9
Contractual services	597.8	692.9	(69.4)	(10.0)	623.5	30.0	653.5
General operating expenses	540.5	809.0	72.1	8.9	881.1	42.6	923.7
Supplies and materials	61.3	83.1	(20.6)	(24.7)	62.5	2.8	65.3
Equipment	208.6	233.4	320.0	137.1	553.4	25.6	579.0
Total	**46 106.1**	**46 225.9**	**(344.1)**	**(0.7)**	**45 881.8**	**2 482.5**	**48 364.3**

(2) *Extrabudgetary resources*

1992-1993 expenditures	*1994-1995 estimates*	*Object of expenditure*	*1996-1997 estimates*
460.8	3 840.6	Posts	3 227.1
796.4	2 802.2	Other staff costs	1 627.6
1 250.5	941.3	Consultants and experts	582.0
640.2	1 001.6	Travel	415.9
42.1	199.1	Contractual services	28.8
45.5	48.8	General operating expenses	43.3
39.2	5.6	Equipment	45.0
—	118.3	Fellowships, grants, contributions	10.0
68.5	167.0	Other expenditures	25.0
3 343.2	**9 124.5**	**Total**	**6 004.7**
49 449.3	**55 350.4**	**Total (1) and (2)**	**54 369.0**

Table 8.3 **Post requirements**

Organization unit: Department for Economic and Social Information and Policy Analysis

	Established posts		*Temporary posts*					
	Regular budget		*Regular budget*		*Extrabudgetary resources*		*Total*	
	1994-1995	*1996-1997*	*1994-1995*	*1996-1997*	*1994-1995*	*1996-1997*	*1994-1995*	*1996-1997*
Professional category and above								
USG	1	1	—	—	—	—	1	1
D-2	3	4	—	—	—	—	3	4
D-1	14	13	—	—	4	4	18	17
P-5	26	28	—	—	6	5	32	33
P-4/3	77	76	—	—	9	8	86	84
P-2/1	26	26	—	—	—	—	26	26
Total	**147**	**148**	**—**	**—**	**19**	**17**	**166**	**165**
General Service category								
Principal level	29	29	—	—	—	—	29	29
Other levels	101	101	—	—	11	8	112	109
Total	**130**	**130**	**—**	**—**	**11**	**8**	**141**	**138**
Grand total	**277**	**278**	**—**	**—**	**30**	**25**	**307**	**303**

A. Policy-making organs

Table 8.4 **Summary of requirements by programme**
(Thousands of United States dollars)

(1) *Regular budget*

Programme	*1992-1993 expenditures*	*1994-1995 appropriations*	*Resource growth*		*Total before recosting*	*Recosting*	*1996-1997 estimates*
			Amount	*Percentage*			
1. Statistical Commission	36.5	109.3	(50.1)	(45.8)	59.2	2.8	62.0
2. Commission on Population and Development	—	95.4	—	—	95.4	4.6	100.0
3. International Conference on Population and Development	269.9	670.9	(670.9)	(100.0)	—	—	—
4. Fourth World Conference on Women	—	20.6	(20.6)	(100.0)	—	—	—
Total	**306.4**	**896.2**	**(741.6)**	**(82.7)**	**154.6**	**7.4**	**162.0**

(2) *Extrabudgetary resources*

1992-1993 expenditures	*1994-1995 estimates*	*Source of funds*	*1996-1997 estimates*
		(a) Services in support of:	
—	—	(i) United Nations organizations	—
—	—	(ii) Extrabudgetary activities	—
		(b) Substantive activities	
961.0	348.6	(i) Trust Fund for the 1994 International Conference on Population and Development	—
250.7	440.3	(ii) Voluntary Fund for Supporting Developing Countries' Participation in the 1994 Conference on Population and Development and its Preparatory Process	—
—	—	(c) Operational projects	—
1 211.7	**788.9**	**Total**	**—**
1 518.1	**1 685.1**	**Total (1) and (2)**	**162.0**

Statistical Commission

8.11 The Statistical Commission was established by the Economic and Social Council in its resolution 8 (I) of 16 and 18 February 1946. Its terms of reference were set out in resolutions 8(I), 8(II) of 21 June 1946 and 1566 (L) of 3 May 1971. Under its terms of reference, the Commission assists the Economic and Social Council in coordination of the statistical work of specialized agencies; development of the central statistical services of the Secretariat; advising the organs of the United Nations on general questions relating to the collection, analysis and dissemination of statistical information; and promoting the improvement of statistics and statistical methods in general.

8.12 The Commission has 24 members and meets biennially for five working days or in special sessions authorized by the Economic and Social Council. The Commission has a Working Group on International Statistical Programmes and Coordination, which also meets biennially.

Commission on Population and Development

8.13 The Population Commission was established by the Economic and Social Council in its resolution 3 (III) of 3 October 1946. Its terms of reference, as set out in Council resolution 150 (VII) of 10 August 1948, are to arrange for studies and advise the Council on the size and structure of populations and changes therein; the interplay of demographic factors and economic and social factors; policies designed to influence the size and structure of populations and changes therein; and any other demographic questions on which either the principal or the subsidiary organs of the United Nations or the specialized agencies may seek advice. Further responsibilities of the Commission are defined in Council decision 87 (LVIII) of 6 May 1975 and resolution 1986/7 of 21 May 1986.

8.14 The Commission, composed of 27 members, each elected for a four-year term, normally meets for a period of eight working days biennially. Following the International Conference on Population and Development and the adoption of the Programme of Action by the Conference, the General Assembly, by its resolution 49/128 of 19 December 1994, renamed the Population Commission the Commission on Population and Development, decided that it should meet on an annual basis beginning in 1996, and requested the Economic and Social Council, at its substantive session of 1995, to review, *inter alia*, the terms of reference, mandate and membership of the Commission.

Resource requirements (at current rates)

8.15 It is estimated that a provision of $154,600 for travel would be required in connection with the activities of the functional commissions mentioned above, as follows:

(a) Travel of members of the Statistical Commission to attend its twenty-ninth session, in 1997, and travel of members of the Commission's Working Group to attend its biennial meetings ($59,200);

(b) Travel of members of the Commission on Population and Development to attend its twenty-ninth and thirtieth sessions, in 1996 and 1997 respectively ($95,400).

8.16 The proposed reduction of resources relates to one-time provisions for the special session of the Statistical Commission held in 1994 ($50,100) and for the preparation for and holding of the International Conference on Population and Development ($670,900) and the Fourth World Conference on Women ($20,600) during the biennium 1994-1995.

B. Executive direction and management

Table 8.5 **Summary by object of expenditure**
(Thousands of United States dollars)

(1) *Regular budget*

Object of expenditure	*1992-1993 expenditures*	*1994-1995 appropriations*	*Resource growth*		*Total before recosting*	*Recosting*	*1996-1997 estimates*
			Amount	*Percentage*			
Posts	783.6	1 159.9	148.1	12.7	1 308.0	70.7	1 378.7
Other staff costs	4.7	—	—	—	—	—	—
Consultants and experts	180.0	186.6	(18.4)	(9.8)	168.2	8.2	176.4
Travel	60.3	135.3	(13.4)	(9.9)	121.9	5.6	127.5
General operating expenses	30.4	6.3	—	—	6.3	0.3	6.6
Equipment	—	—	192.3	—	192.3	9.0	201.3
Total	**1 059.0**	**1 488.1**	**308.6**	**20.7**	**1 796.7**	**93.8**	**1 890.5**

(2) *Extrabudgetary resources*

1992-1993 expenditures	*1994-1995 estimates*	*Source of funds*	*1996-1997 estimates*
		(a) Services in support of:	
—	—	(i) United Nations organizations	—
—	—	(ii) Extrabudgetary activities	—
—	—	(b) Substantive activities	—
—	—	(c) Operational projects	—
Total —	—		—
Total (1) and (2) **1 059.0**	**1 488.1**		**1 890.5**

Table 8.6 **Post requirements**

Programme: Executive direction and management

	Established posts		*Temporary posts*					
	Regular budget		*Regular budget*		*Extrabudgetary resources*		*Total*	
	1994-1995	*1996-1997*	*1994-1995*	*1996-1997*	*1994-1995*	*1996-1997*	*1994-1995*	*1996-1997*
Professional category and above								
USG	1	1	—	—	—	—	1	1
D-1	—	1	—	—	—	—	—	1
P-5	1	1	—	—	—	—	1	1
P-4/3	2	1	—	—	—	—	2	1
Total	**4**	**4**	**—**	**—**	**—**	**—**	**4**	**4**
General Service category								
Other levels	2	3	—	—	—	—	2	3
Total	**2**	**3**	**—**	**—**	**—**	**—**	**2**	**3**
Grand total	**6**	**7**	**—**	**—**	**—**	**—**	**6**	**7**

8.17 The Office of the Under-Secretary-General provides overall direction, supervision and management of the Department for the implementation of its mandates and approved programme of work. The Under-Secretary-General, as the programme manager of the Department, is assisted by the strategic management group, comprised of staff at different levels, which reviews, on an ongoing basis, various aspects of the Department's activities and provides advice on improving its efficiency and effectiveness. As part of its management and coordination activities, the Office produces 12 monthly issues of a newsletter entitled "DESIPA in Brief".

8.18 The Office coordinates with other departments on the issues of mutual concern under the programme of work and with regional commissions on the implementation of UNESIS, including the issuance on a regular basis of a newsletter entitled "UNESIS notes". The Office also coordinates the preparation of the working paper series on current and emerging issues of the Department's concern.

Resource requirements (at current rates)

Posts

8.19 In line with similar functions and responsibilities carried out by the chiefs of the offices of the heads of comparable departments, it is proposed to establish a D-1 post for the Chief of the Office of the Under-Secretary-General. The requirement would be accommodated through redeployment from within the Department in the context of the reorganization of activities relating to macro- and micro-economic issues and policies. The incumbent would provide general support to the Under-Secretary-General in the formulation and implementation of policies, practices and activities for the Department and in maintaining departmental relations with Governments, other United Nations entities, non-governmental organizations and academia, as well as with other units of the Secretariat. The responsibilities of the post include the organization, coordination and supervision of activities requiring the attention of the Under-Secretary-General, the communication of instructions and decisions of the Under-Secretary-General, liaising on behalf of the Under-Secretary-General with individuals within and outside the Department, including with representatives of Member States, international organizations and non-governmental entities, and carrying out special projects assigned by the Under-Secretary-General.

8.20 In the context of the reorganization of the activities relating to macro- and micro-economic issues and policies, a P-4 post from the Office of the Under-Secretary-General is proposed to be redeployed to the new Micro-economic and Social Policy Analysis Division.

8.21 One General Service (Other level) post is proposed for redeployment to the Office of the Under-Secretary-General from the Executive Office to provide support to the D-1 post discussed in paragraph 8.19 above and to other Professional staff of the Office.

Consultants and experts

8.22 The estimated requirements ($168,200) relate to the provision of consultancy services for specialized expertise that transcends individual programmes, such as the further development of the second and third phases of UNESIS.

Travel

8.23 A provision of $121,900 would be required for attendance of the Under-Secretary-General and his immediate staff at meetings of the Economic and Social Council, other United Nations bodies, including the regional commissions, consultations with Governments, intergovernmental and non-governmental organizations, and representation by the Under-Secretary-General on behalf of the Secretary-General.

General operating expenses

8.24 The estimated requirements ($6,300) are for maintenance of office automation equipment in the Office of the Under-Secretary-General.

Equipment

8.25 The estimated requirements ($192,300) relate to the acquisition of specialized electronic equipment and software for the Department as a whole, in the context of implementation of UNESIS ($182,300) and replacement of the existing equipment under the globally administered programme of technological innovations ($10,000).

C. Programme of work

Table 8.7 **Summary of requirements by programme**
(Thousands of United States dollars)

(1) *Regular budget*

Programme	*1992-1993 expenditures*	*1994-1995 appropriations*	*Resource growth*		*Total before recosting*	*Recosting*	*1996-1997 estimates*
			Amount	*Percentage*			
Macroeconomic and Social Policy Analysis Division	15 232.4	10 866.6	(1 980.1)	(18.2)	8 886.5	489.2	9 375.7
Micro-economic and Social Policy Analysis Division	—	2 299.2	2 110.2	91.7	4 409.4	251.6	4 661.0
Population	7 316.7	7 440.7	36.0	0.4	7 476.7	419.1	7 895.8
Statistics	20 029.8	20 825.7	(39.5)	(0.1)	20 786.2	1 113.0	21 899.2
Total	**42 578.9**	**41 432.2**	**126.6**	**0.3**	**41 558.8**	**2 272.9**	**43 831.7**

(2) *Extrabudgetary resources*

1992-1993 expenditures	*1994-1995 estimates*	*Source of funds*	*1996-1997 estimates*
		(a) Services in support of:	
—	—	(i) United Nations organizations	—
—	806.5	(ii) Extrabudgetary activities	561.2
		(b) Substantive activities	
119.8	224.0	Trust Fund for International Economic and Social Research	224.0
33.7	6.2	Trust Fund for the International Comparison Project	21.2
518.6	422.1	Trust Fund for Development Planning and Projections	378.0
—	3 238.5	UNFPA	3 143.8
—	80.0	Other sources	80.0
		(c) Operational projects	
1 459.4	3 558.3	UNFPA	1 596.5
Total **2 131.5**	**8 335.6**		**6 004.7**
Total (1) and (2) **44 710.4**	**49 767.8**		**49 836.4**

Programme 12
Global development issues and policies

8.26 The legislative authority for the activities to be undertaken by the Department during the biennium 1996-1997 in this area derives from programme 12, Global development issues and policies. In 1996-1997, the programme will continue to be focused on the monitoring and assessment (in collaboration, as necessary, with other organs of the United Nations and specialized agencies) of global economic and social issues and trends. It will concentrate on the preparation of multisectoral and integrated analyses of a broad range of socio-economic issues, analysis of long-term trends and elaboration of projections and identification of new and emerging issues, particularly those arising from the globalization of the world economy. Action-oriented recommendations on these issues will be formulated for the consideration of the General Assembly and the Economic and Social Council.

8.27 It is proposed to place subprogrammes 1, 3 and 4, which deal with the functioning of the global economy and provide a global perspective on economic and social activities, under the responsibility of the Macroeconomic and Social Policy Analysis Division. Subprogrammes 2 and 5, which deal with issues of a primarily national, micro-economic and people-oriented nature (but from a global perspective), would be implemented by the Micro-economic and Social Policy Analysis Division. This Division will provide the basis for a better analysis of such issues as the role of markets in fostering growth, the provision of public goods, marginalization and social integration, human resources development, the impact of economic sanctions and the peace-development link.

8.28 Within the programme of work, the estimated percentage distribution of resources among subprogrammes would be as follows:

	Regular budget	*Extra-budgetary*
	(percentage)	
Subprogramme 1 Monitoring and assessment of current global economic issues and policies	29.1	—
Subprogramme 2 Problems and prospects of integrated development	12.8	—
Subprogramme 3 External debt and development	9.0	—
Subprogramme 4 Development perspectives and early identification of emerging issues	23.9	100.0
Subprogramme 5 Public economics: global approaches to micro-economic issues and policies	25.2	—
Total	**100.0**	**100.0**

Subprogrammes 3 and 4 have been designated as high priority by the General Assembly.

1. Macroeconomic and Social Policy Analysis Division

Table 8.8 **Summary by object of expenditure**
(Thousands of United States dollars)

(1) *Regular budget*

Object of expenditure	*1992-1993 expenditures*	*1994-1995 appropriations*	*Resource growth*		*Total before recosting*	*Recosting*	*1996-1997 estimates*
			Amount	*Percentage*			
Posts	14 565.0	10 415.4	(1 888.6)	(18.1)	8 526.8	472.9	8 999.7
Other staff costs	19.9	—	—	—	—	—	—
Consultants and experts	109.8	149.6	(14.4)	(9.6)	135.2	6.1	141.3
Travel	271.3	87.0	(8.5)	(9.7)	78.5	3.7	82.2
Contractual services	55.6	76.3	(33.6)	(44.0)	42.7	1.7	44.4
General operating expenses	110.3	63.3	(10.0)	(15.7)	53.3	2.6	55.9
Supplies and materials	17.7	—	—	—	—	—	—
Equipment	82.8	75.0	(25.0)	(33.3)	50.0	2.2	52.2
Total	**15 232.4**	**10 866.6**	**(1 980.1)**	**(18.2)**	**8 886.5**	**489.2**	**9 375.7**

(2) *Extrabudgetary resources*

1992-1993 expenditures	1994-1995 estimates	Source of funds	1996-1997 estimates
		(a) Services in support of:	
—	—	(i) United Nations organizations	—
—	66.2	(ii) Extrabudgetary activities	49.1
		(b) Substantive activities	
518.6	422.1	Trust Fund for Development Planning and Projection	378.0
		(c) Operational projects	
84.9	147.6	UNFPA	—
Total	**603.5**	**635.9**	**427.1**
Total (1) and (2)	**15 835.9**	**11 502.5**	**9 802.8**

Table 8.9 **Post requirements**

Organizational unit: Macroeconomic and Social Policy Analysis Division

	Established posts		Temporary posts					
	Regular budget		Regular budget		Extrabudgetary resources		Total	
	1994-1995	1996-1997	1994-1995	1996-1997	1994-1995	1996-1997	1994-1995	1996-1997
Professional category and above								
D-2	1	1	—	—	—	—	1	1
D-1	5	3	—	—	—	—	5	3
P-5	6	6	—	—	—	—	6	6
P-4/3	20	16	—	—	—	—	20	16
P-2/1	5	4	—	—	—	—	5	4
Total	**37**	**30**	**—**	**—**	**—**	**—**	**37**	**30**
General Service category								
Principal level	9	9	—	—	—	—	9	9
Other levels	19	15	—	—	—	—	19	15
Total	**28**	**24**	**—**	**—**	**—**	**—**	**28**	**24**
Grand total	**65**	**54**	**—**	**—**	**—**	**—**	**65**	**54**

Subprogramme 1
Monitoring and assessment of current global economic issues and policies

8.29 The objective of the subprogramme is to provide the General Assembly, the Economic and Social Council and other legislative bodies with systematic analysis and assessment of current global economic issues and trends and of their interrelations and implications for international and national action. In addition to the monitoring and assessment of issues and trends, the subprogramme, in accordance with recent mandates received from legislative bodies, will also elaborate alternative policy measures to promote economic development and international economic cooperation.

8.30 In the biennium 1996-1997, the subprogramme will continue its assessment of major developments in the world economy, taking into account, *inter alia*, institutional and technological changes. It will continue its emphasis on such problems as stabilization, adjustment and structural change in the developing countries in the context of economic growth, as well as on the transformation in the countries with economies in transition, including their integration into the world economy. The comparative analysis of national and regional situations will be complemented by the examination of interactions with the external economic environment and the globalization process. Policy options for action, at the national and international levels, will be reviewed and recommendations provided. The progress achieved and problems encountered in the implementation of the Declaration on International Economic Cooperation, adopted at the eighteenth special session of the General Assembly, and of the International Development Strategy for the Fourth United Nations Development Decade will continue to be assessed. Analytical support will be provided to the review and appraisal of the Agenda for Development, upon its adoption, as required. The subprogramme will further contribute to deliberations on ways and means of promoting the dialogue on strengthening international economic cooperation for development through partnership.

Activities

1. Parliamentary services

(a) *Parliamentary documentation.* Four reports to the General Assembly, on the implementation of the commitments and policies agreed upon in the Declaration on International Economic Cooperation and the implementation of the International Development Strategy for the Fourth United Nations Development Decade; integration of the economies in transition into the world economy; update on the world economy (annual); four reports to the Economic and Social Council (annual substantive sessions): *World Economic and Social Survey* (annual) and end-of-year note on the state of the world economy (annual); and ad hoc reports to the General Assembly and to the Economic and Social Council on specific issues (as required);

(b) *Substantive services.* Second Committee of the General Assembly (annual); Economic and Social Council: high-level and general segments (annual);

(c) One ad hoc expert group meeting on investment strategies for sustained economic growth in the countries with economies in transition.

2. Published material

One recurrent publication: *World Economic and Social Survey* (annual).

3. Information materials and services

Press release and briefings with journalists before distribution of the *World Economic and Social Survey* (annual), and the end-of-year note on the state of the world economy (annual).

4. Coordination, harmonization and liaison

Close collaboration with UNDP, the specialized agencies and the Bretton Woods institutions on issues under the work programme.

Subprogramme 3
External debt and development

8.31 The objectives of the subprogramme are to (a) monitor the debt situation in its various aspects; (b) contribute to the search for new approaches and evolve appropriate development strategies to support multilateral, national and bilateral efforts in resolving the external debt crisis of developing countries and other countries with serious debt-servicing problems; and (c) examine the implications of the debt crisis for the world economy. The problem of debt, though less acute in many countries now than in the 1980s, will continue to be an important concern for the international community in the medium term. International financial transfers, in particular finance for development, will remain a key issue of global development issues and policies.

8.32 In the biennium 1996-1997, the subprogramme will continue to focus on innovative approaches and strategies towards durable solutions to the external debt problems of developing countries and other countries with serious debt-servicing problems. Particular attention will be given to the monitoring of multilateral and bilateral efforts to improve the debt treatment of the poorest and most indebted countries, to reduce, where appropriate, the stock of debt and to increase concessionality for other countries facing special debt-servicing difficulties. Changes in the nature and scope of the debt situation will be monitored and the impacts of the current inflow of capital to some developing countries will be assessed. In addition, studies on the net transfer of resources between developing and developed countries will examine the changing nature and direction of international financial flows and will analyse ways and means to sustain and enhance development finance from all potential sources.

Activities

1. Parliamentary services

(a) *Parliamentary documentation.* Four reports to the General Assembly, on the external debt problems of developing countries (annual); net transfer of resources between developing and developed countries; and financing of development;

(b) *Substantive services.* Second Committee of the General Assembly (annual);

(c) One ad hoc expert group meeting on private financial flows for development.

2. Coordination, harmonization and liaison

Cooperation and liaison with IMF, the World Bank, the Group of 24 and OECD on issues under the work programme.

Subprogramme 4
Development perspectives and early identification of emerging issues

8.33 The objectives of the subprogramme are to (a) strengthen the capabilities of intergovernmental bodies and Member States for the early identification of emerging problems in the world economy by improving existing mechanisms and means for providing socio-economic data and forecasts available to the United Nations in a comprehensive and readily accessible form; (b) increase awareness at the national and international policy-making levels of major development issues and problems with up-to-date assessments of socio-economic and environmental perspectives and alternative scenarios with a view to encouraging Member States to improve their own analytical work and forecasting activities; and (c) further develop links and increase the flow of socio-economic information between the United Nations and national research and information centres to the greatest extent possible.

8.34 In the biennium 1996-1997, the subprogramme will contribute to the periodic review of the International Development Strategy for the Fourth United Nations Development Decade and further enhance project LINK to provide forecasts in such areas as international movements of goods, services and capital. The global input-output model will be updated for the analysis of effects of alternative paths of technological change and speed of its absorption at the regional level on growth and structural change in the world economy beyond the year 2000. Within the quantitative analysis of historical trends and alternative scenarios for the world economy, the global consequences of the Uruguay Round and newly emerged and emerging regional trading arrangements (e.g., the North American Free Trade Agreement (NAFTA), the Asia-Pacific Economic Cooperation Forum, the European Union and possible new agreements among developing countries) will receive particular attention. The effects of changes in the patterns of production and consumption on the world economy will also be analysed.

Activities

1. Parliamentary services

(a) *Parliamentary documentation.* Intermediate outputs as substantive self-contained inputs to the *World Economic and Social Survey* on the outlook for the world economy based on project LINK (annual); reports on the update on the world economy (annual); end-of-year note on the state of the world economy (annual); and quantitative estimates on the implications of the Uruguay Round and regional trade agreements for economic growth in various groups of countries;

(b) Four ad hoc expert group meetings on short- and medium-term projections of the world economy (XB).

2. Published material

(a) One non-recurrent publication on the overall socio-economic perspective of the world economy beyond 2000;

(b) *Technical material.* World economic situation and prospects (biannual); handbook of macroeconomic and sectoral data.

3. Coordination, harmonization and liaison

Consultations and coordination with UNDP and the World Bank and other relevant specialized agencies. Improved on-line access to the global LINK model and analytical databases will be provided to other bodies of the United Nations system and to Member States through the local area network.

Resource requirements (at current rates)

Posts

8.35 The estimated staff resources required for the programme implementation would comprise 30 Professional and 24 General Service posts, which represent the net effect of:

(a) Redeployment of the Development Analysis Branch (one P-5, four P-4 and four General Service posts) to the Micro-economic and Social Policy Analysis Division and one D-1 post to the Office of the Under-Secretary-General for the Chief of that Office;

(b) Reclassification of one D-1 post to the P-5 level, one P-4 post to the P-3 level and one P-2/1 post to the P-3 level. The proposed reclassifications result from the reorganization of the Division and rationalization of its programme of work;

(c) Abolition of one P-4 post resulting from rationalization of the programme of work of the Division.

Consultants and experts

8.36 The estimated requirements under the programme ($135,200) include a provision for consultants ($70,200), who would provide analysis in macroeconomics, including specialized reviews of the policy implications for international economic cooperation of major developments in Africa, the Middle East and Eastern and Central Europe. The requirements for the expert group meetings under the programme are estimated at $65,000.

Travel

8.37 The estimated requirements ($78,500) relate to travel of staff for research and collection of data in the context of the work programme, as well as for maintaining liaison with specialized agencies and other intergovernmental organizations on issues under the programme of work.

Contractual services

8.38 The estimated requirements ($42,700) relate to the publication of the *World Economic and Social Survey* and of a number of other recurrent and non-recurrent publications under the work programme.

General operating expenses

8.39 The provision ($53,300) relates to rental and maintenance of data-processing and office automation equipment.

Equipment

8.40 The estimated requirements ($50,000) relate to the acquisition ($39,900) and replacement ($10,100) of office automation equipment.

2. Micro-economic and Social Policy Analysis Division

Table 8.10 **Summary by object of expenditure**
(Thousands of United States dollars)

(1) *Regular budget*

Object of expenditure	*1992-1993 expenditures*	*1994-1995 appropriations*	*Resource growth*		*Total before recosting*	*Recosting*	*1996-1997 estimates*
			Amount	*Percentage*			
Posts	—	2 064.0	2 020.5	97.8	4 084.5	236.4	4 320.9
Consultants and experts	—	52.8	19.6	37.1	72.4	3.3	75.7
Travel	—	59.7	(5.9)	(9.8)	53.8	2.5	56.3
Contractual services	—	47.4	(0.7)	(1.4)	46.7	2.2	48.9
General operating expenses	—	58.8	39.5	67.1	98.3	4.7	103.0
Equipment	—	16.5	37.2	225.4	53.7	2.5	56.2
Total	**—**	**2 299.2**	**2 110.2**	**91.7**	**4 409.4**	**251.6**	**4 661.0**

(2) *Extrabudgetary resources*

1992-1993 expenditures	*1994-1995 estimates*	*Source of funds*	*1996-1997 estimates*
		(a) Services in support of:	
—	—	(i) United Nations organizations	—
—	29.1	(ii) Extrabudgetary activities	29.1
		(b) Substantive activities	
119.8	224.0	Trust Fund for Economic and Social Research	224.0
—	—	(c) Operational projects	—
119.8	**253.1**	**Total**	**253.1**
119.8	**2 552.3**	**Total (1) and (2)**	**4 914.1**

Table 8.11 **Post requirements**

Organizational unit: Micro-economic and Social Policy Analysis Division

	Established posts		*Temporary posts*					
	Regular budget		*Regular budget*		*Extrabudgetary resources*		*Total*	
	1994-1995	*1996-1997*	*1994-1995*	*1996-1997*	*1994-1995*	*1996-1997*	*1994-1995*	*1996-1997*
Professional category and above								
D-2	—	1	—	—	—	—	—	1
D-1	1	1	—	—	—	—	1	1
P-5	1	3	—	—	—	—	1	3
P-4/3	5	10	—	—	—	—	5	10
P-2/1	1	3	—	—	—	—	1	3
Total	**8**	**18**	—	—	—	—	**8**	**18**
General Service category								
Other levels	5	9	—	—	—	—	5	9
Total	5	9	—	—	—	—	5	9
Grand total	**13**	**27**	—	—	—	—	**13**	**27**

Subprogramme 2
Problems and prospects of integrated development

8.41 The objectives of the subprogramme are to (a) carry out multisectoral analysis of a broad range of socio-economic issues with a view to presenting to intergovernmental bodies an integrated view of development problems and prospects; and (b) provide assessment with policy options and recommendations on those problems and prospects. Recent developments in the world economy reinforce the need to review the development process as being increasingly integrated through linkages with the economic, social and political security dimensions.

8.42 In the biennium 1996-1997, the subprogramme will focus on analysis of the promotion of social integration, the alleviation and eradication of poverty and the expansion of productive employment, including institutional and economic factors that affect social cohesion and female marginality. The subprogramme will also contribute, as required, to the follow-up to the World Summit for Social Development and the Fourth World Conference on Women. In the area of security economics, the focus will be on analysing the linkages between political and economic issues and policies. Reporting to the General Assembly and the Security Council (as appropriate) on the implementation of multilateral economic sanctions, coercive economic measures, conversion from military to civilian activities and socio-economic aspects of post-conflict peace-building and the development continuum, in the context of provisions of General Assembly resolution 49/21 A of 2 December 1994, will also be areas of concern.

Activities

1. Parliamentary services

(a) *Parliamentary documentation.* Four reports to the General Assembly, on economic assistance to countries affected by the implementation of multilateral economic sanctions and on human resources development; *1997 Report on the World Social Situation;* on institutional aspects of social integration (follow-up to the World Summit for Social Development); background notes and analytical reports to the Security Council relating to emerging international problems and developments, such as special

economic problems experienced by States as a result of sanctions imposed under Chapter VII of the Charter (as appropriate);

(b) *Substantive services.* Second and Third Committees of the General Assembly (annual); Economic and Social Council (annual); Commission on Social Development (1997); and Security Council and its committees on sanctions, as required;

(c) One ad hoc expert group meeting on socio-economic aspects of post-conflict peace-building and integrated development.

2. Published material

(a) One recurrent publication: *1997 Report on the World Social Situation*;

(b) One non-recurrent publication: *Supplement to the 1997 Report on the World Social Situation.*

3. Information materials and services

Press release and briefings with journalists before distribution of the *1997 Report on the World Social Situation.*

4. Coordination, harmonization and liaison

Collaboration with the Bretton Woods institutions on issues under the work programme and coordination with UNDP, ILO, UNESCO, WHO, UNICEF and other specialized agencies, funds and programmes on relevant issues under the work programme.

Subprogramme 5
Micro-economic issues and policies

8.43 The major objective of the subprogramme is to meet the needs of Member States for information and policy-oriented analysis on selected issues related to private sector development and the enhancement of the efficiency and effectiveness of public enterprises through the promotion of market-oriented approaches, including the interactions between the international economic environment and national policy actions.

8.44 In the biennium 1996-1997, activities under the subprogramme will include, *inter alia,* quantitative analysis and policy-oriented studies on the workings of market mechanisms, the role of regulation and deregulation, and privatization in the context of economic reforms in developing countries, developed market economies and economies in transition; research on the political economy of social security and safety nets in different regions and countries; studies on the role of the firm, demonopolization and other relevant policies; meeting information needs of Member States on the functioning of markets and related issues and problems that arise from the incidence of market failure; and improvement of information on small and medium-size enterprises and on the organization of industry. In the context of the follow-up to the World Summit for Social Development, the Fourth World Conference on Women and the United Nations Conference on Human Settlements (Habitat II), special attention will be paid to some key policy issues identified in the preparatory processes, such as employment trends and the role of safety nets in developing countries and countries with economies in transition; the effect of new technologies on earnings and employment of women and the gender distribution of unemployment; experiences in the privatization of water supplies and regulatory frameworks and market approaches to water distribution in human settlements; determinants of investment behaviour in developing countries; and factors determining the location of industrial activities.

Activities

1. Parliamentary services

(a) *Parliamentary documentation.* Seven reports to the Economic and Social Council, on determinants of investment behaviour in developing countries (input to the *World Economic and Social Survey, 1996);* on employment trends in the economies in transition in the late 1990s (input to the *World Economic and Social Survey, 1997);* on the role of safety nets in developing countries and countries

with economies in transition (follow-up to the World Summit for Social Development); on the effects of new technologies on earnings and employment of women (follow-up to the Fourth World Conference on Women); on gender distribution of unemployment (follow-up to the Fourth World Conference on Women); report on factors determining location of industrial activities in the late 1990s (follow-up to Habitat II); report on regulatory frameworks and market approaches to water distribution in human settlements (follow-up to Habitat II); and report to Habitat II on comparative experiences in the privatization of water supply;

(b) *Substantive services.* Economic and Social Council (annual);

(c) One ad hoc expert group meeting on the role of the State and lessons from privatization efforts in education and health in developing countries.

2. Published material

Two non-recurrent publications, on contributions of small and medium-size enterprises to economic development and privatization efforts in education and health in developing countries.

3. Coordination, harmonization and liaison

Collaboration with relevant agencies in the United Nations system, in particular ILO and the Bretton Woods institutions, on issues under the work programme.

Resource requirements (at current rates)

Posts

8.45 The estimated staff resources required for the programme implementation would comprise 20 Professional and 9 General Service posts, which represent the net effect of:

(a) Redeployment to the Micro-economic and Social Policy Analysis Division of the Development Analysis Branch (one P-5, four P-4 and four General Service posts) of the Macroeconomic and Social Policy Analysis Division and one P-4 post from the Office of the Under-Secretary-General. The Branch would be responsible for carrying out the research and analysis activities with emphasis on the socio-economic aspects of the development process. The P-4 post redeployed from the Office of the Under-Secretary-General would strengthen the Division's research capacity and preparation of studies and progress reports on specific issues such as poverty, inequality and income distribution;

(b) Reclassification of one P-4 post to the P-5 level. The post would serve as a focal point for undertaking and coordinating the analysis of the growing linkages between political and economic issues and policies, focusing on the areas of mutual concern to the Agenda for Peace and the Agenda for Development in the context of the relevant General Assembly resolutions, including resolution 49/21 A of 3 December 1994;

(c) One new D-2, one new P-3 and two new P-2/1 posts. The D-2 post would be for the Director of the Division. The P-3 and two P-2/1 posts would be for research and for strengthening and expanding the analytical capacity of the Division in such areas as social safety net issues, including social security, health and nutrition, the working of markets, privatization and consequences and results of the migration on economic activities.

Consultants and experts

8.46 The estimated requirements under the programme ($72,400) include a provision for consultants ($38,200), who would provide analysis in micro-economics, including specialized reviews and studies on such issues as social safety net programmes and the allocation of social costs. The requirements for the expert group meetings under the programme are estimated at $34,200.

Travel

8.47 The estimated requirements ($53,800) relate to travel of staff for research and collection of data in the context of the work programme, as well as for maintaining liaison with specialized agencies and other intergovernmental organizations on issues under the programme of work.

Contractual services

8.48 The estimated requirements ($46,700) relate to a number of recurrent and non-recurrent publications under the work programme.

General operating expenses

8.49 The provision ($98,300) relates to rental and maintenance of data-processing and office automation equipment.

Equipment

8.50 The estimated requirements ($53,700) relate to the acquisition ($13,600) and replacement ($40,100) of office automation equipment.

Programme 18
Population

Table 8.12 **Summary by object of expenditure**
(Thousands of United States dollars)

(1) *Regular budget*

Object of expenditure	*1992-1993 expenditures*	*1994-1995 appropriations*	*Resource growth*		*Total before recosting*	*Recosting*	*1996-1997 estimates*
			Amount	*Percentage*			
Posts	6 404.0	6 989.4	(10.8)	(0.1)	6 978.6	395.4	7 374.0
Other staff costs	250.8	—	—	—	—	—	—
Consultants and experts	289.3	123.5	(8.8)	(7.1)	114.7	5.5	120.2
Travel	270.7	117.0	(11.5)	(9.8)	105.5	5.1	110.6
Contractual services	51.1	125.1	—	—	125.1	6.1	131.2
General operating expenses	25.4	40.6	36.1	88.9	76.7	3.5	80.2
Supplies and materials	9.2	—	—	—	—	—	—
Equipment	16.2	45.1	31.0	68.7	76.1	3.5	79.6
Total	**7 316.7**	**7 440.7**	**36.0**	**0.4**	**7 476.7**	**419.1**	**7 895.8**

(2) *Extrabudgetary resources*

1992-1993 expenditures	*1994-1995 estimates*	*Source of funds*	*1996-1997 estimates*
		(a) Services in support of:	
—	—	(i) United Nations organizations	—
—	209.5	(ii) Extrabudgetary activities	120.0
		(b) Substantive activities	
—	1 548.0	UNFPA	1 502.5
—	80.0	Other sources	80.0
		(c) Operational projects	
879.2	1 502.9	UNFPA	1 014.5
879.2	**3 340.4**		**2 717.0**
8 195.9	**10 781.1**		**10 612.8**

Table 8.13 **Post requirements**

Organizational unit: Population Division

	Established posts		*Temporary posts*					
	Regular budget		*Regular budget*		*Extrabudgetary resources*		*Total*	
	1994-1995	*1996-1997*	*1994-1995*	*1996-1997*	*1994-1995*	*1996-1997*	*1994-1995*	*1996-1997*
Professional category and above								
D-2	1	1	—	—	—	—	1	1
D-1	2	2	—	—	2	2	4	4
P-5	6	7	—	—	1	2	7	9
P-4/3	14	14	—	—	5	3	19	17
P-2/1	3	2	—	—	—	—	3	2
Total	**26**	**26**	**—**	**—**	**8**	**7**	**34**	**33**
General Service category								
Principal level	6	6	—	—	—	—	6	6
Other levels	12	12	—	—	5	3	17	15
Total	**18**	**18**	**—**	**—**	**5**	**3**	**23**	**21**
Grand total	**44**	**44**	**—**	**—**	**13**	**10**	**57**	**54**

8.51 The programme for the biennium 1996-1997 will be guided by programme 18, Population, of the medium-term plan for the period 1992-1997, as revised, by the Programme of Action adopted by the International Conference on Population and Development and endorsed by the General Assembly in its resolution 49/128 of 19 December 1994, and by the follow-up programme adopted by the Assembly in the same resolution.

8.52 A major focus of the programme in the biennium 1996-1997 will be the follow-up activities to the Conference. Some of these activities will include the monitoring, review and appraisal of the implementation of the Programme of Action adopted by the Conference and the General Assembly, coordination of the activities with the relevant organizations of the United Nations system, dissemination of population information, and the provision of substantive secretariat support to the annual meetings of the revitalized Commission on Population and Development. In this context, the programme will continue to emphasize demographic analysis at the world level, the preparation of population estimates and projections and studies of population policy and development. Particular attention will be given to high priority areas identified in the Programme of Action such as mortality, reproductive health, migration and population statistics at the sub-national level.

8.53 International migration was another area of concern highlighted by the Conference and by the General Assembly at its forty-ninth session. Research on critical aspects of international migration, such as concepts and definitions, measurement issues, trends, differentials and projections, and national migration policies will be undertaken and a series of papers published and disseminated. Major emphasis will also be given to the development and implementation of a population information strategy, particularly on-line information (e.g., data, bibliographies and text) and electronic networks aimed at fostering the exchange of population information and communications.

8.54 The Population Division will also provide substantive support to technical cooperation projects and programmes in the field of population and serve as an executing agency for population projects funded by UNFPA and other funding sources. During the biennium 1996-1997, the Population Division will continue to assist Member States in strengthening national capabilities in the field of population with respect to the projects currently under implementation by providing relevant computer hardware and software, training, manuals and expert services in the fields of demographic analysis, population research and population and development.

8.55 Within the programme of work, the estimated percentage distribution of resources among subprogrammes would be as follows:

	Regular budget	*Extra-budgetary*
	(percentage)	
Subprogramme 1 Analysis of demographic variables at world level	27.5	—
Subprogramme 2 World population projections	21.0	—
Subprogramme 3 Population policy and socio-economic development	26.5	—
Subprogramme 4 Monitoring, review and appraisal, coordination and dissemination of population information	18.6	28.6
Subprogramme 5 Technical cooperation in population	6.4	71.4
Total	**100.0**	**100.0**

Subprogramme 4 has been designated as high priority by the General Assembly.

Subprogramme 1
Analysis of demographic variables at world level

8.56 The objective of the subprogramme is to provide scientific assessment of the levels and trends of demographic variables that affect population size and rate of growth for most countries and regions.

8.57 In the biennium 1996-1997, increased emphasis will be placed on the study of methodological aspects of the estimation of adult mortality, the measurement of levels and trends of international migration, the analysis of its factors and the contribution of net rural-urban migration to urban growth. The subprogramme will also examine the determinants of contraceptive use, nuptiality and child-bearing, the family-building process and quality of family planning services. In undertaking these studies, the subprogramme will be guided by the recommendations of the Programme of Action adopted by the International Conference on Population and Development.

Activities

1. Parliamentary services

One ad hoc group meeting on the measurement of quality of family planning services.

2. Published material

(a) Three recurrent publications on issues of the measurement of international migration and its causes;

(b) Five non-recurrent publications, on the family-building process: an approach to the evaluation of the impact of family planning programmes; the determinants of contraceptive use; nuptiality, adolescence and child-bearing; methodological aspects of the estimation of adult mortality; and the components of urban growth;

(c) *Technical material.* User-friendly software for new methods of computing parity progression ratios; and databases on contraceptive use, fertility levels and trends and international migration.

3. Information materials and services

Booklets, pamphlets, fact sheets, wall charts and information kits. Provision of ad hoc information services and data on contraceptive use, fertility, internal migration and urbanization, international migration and mortality; a wall chart on evolving patterns of fertility behaviour in developing countries.

4. Operational activities

Advisory services. Advisory missions to Member States on issues relating to the establishment of reproductive health programmes, including in the area of family planning; and provision of technical support for projects in the fields of mortality and internal and international migration.

5. Coordination, harmonization and liaison

Contribution to activities of the inter-agency task force on women's issues and population.

Subprogramme 2
World population projections

8.58 The objective of the subprogramme is to make estimates and projections of population size and growth and other major demographic indicators, including those for urban and rural populations for all countries.

8.59 In the biennium 1996-1997, the 1996 revision of *World Population Prospects* will be completed and work on the 1998 revision will be initiated. The population estimates and projections and demographic indicators will provide a standard and consistent set of population figures for use throughout the United Nations system for activities requiring population information. They will also serve as inputs to estimates and projections undertaken by the specialized agencies in such areas as the labour force, school enrolment and agriculture. These activities will be coordinated system-wide under the auspices of the Administrative Committee on Coordination, with a view to maintaining consistency among the sectoral population estimates and projections made by other entities of the United Nations system.

Activities

1. Published material

(a) Eight recurrent publications: *World Population Prospects*, annex tables (1996 revision); *World Population Prospects* (1996 Revision); Sex and age distribution of world populations (1996 revision); World population chart 1996; *World Urbanization Prospects*, annex tables (1996 revision); *World Urbanization Prospects* (1996 revision); Urban agglomerations chart 1996; report of the Administrative Committee on Coordination Subcommittee on Demographic Estimates and Projections at its nineteenth session;

(b) One non-recurrent publication on urban and rural population by sex and age;

(c) *Technical material.* Databases on world population; demographic indicators; sex and age quinquennial (1996 revision); annual populations (1996 revision); sex and age annual (1996 revision); age patterns of fertility (1996 revision); urban and rural areas (1996 revision); urban agglomerations (1996 revision).

2. Information material and services

Provision of ad hoc information services on national, urban, rural and city estimates and projections and demographic indicators.

3. Coordination, harmonization and liaison

Contribution to activities of the Administrative Committee on Coordination Subcommittee on Demographic Estimates and Projections (nineteenth session).

Subprogramme 3
Population policy and socio-economic development

8.60 The objective of this subprogramme is to assess the consequences of demographic trends for socio-economic development and of governmental policies intended to influence population trends.

8.61 During the biennium 1996-1997, the subprogramme will focus on the interrelationships between population trends and policies and major issues of socio-economic development. Among some of the areas to be studied are emerging trends in national fertility, mortality and migration policies and the significance and impact of international migration policies on sending and receiving countries. The relationships between population dynamics, poverty, sustained economic growth and environmentally sustainable development will also be studied.

Activities

1. Parliamentary services

One ad hoc expert group meeting on issues of technical cooperation in population: challenges and opportunities.

2. Published material

(a) Two recurrent publications: *Global Population Policy Database 1997;* and *Population Policy Diskette Documentation;*

(b) Seven non-recurrent publications: *World Population Policies, Volume II;* international migration policies (annual); relationship between population and poverty; development and international migration: facts and theories;

(c) *Technical material.* Databases on global review and inventory of population policies; and population, resources, environment and development.

3. *Information materials and services*

Provision of ad hoc information services and data on population policies and on interrelationships between population and development trends.

4. Operational activities

Advisory missions to Member States to advise on implementation of population policies and integration of population into development policies and programmes.

Subprogramme 4
Monitoring, review and appraisal, coordination and dissemination of population information

8.62 The objectives of this subprogramme are to assess, prepare, coordinate and disseminate information on the world demographic situation, monitor population trends and policies and review and appraise, quinquennially, the implementation of the World Population Plan of Action. In the biennium 1994-1995, the subprogramme was oriented to the preparations of the International Conference on Population and Development.

8.63 During the biennium 1996-1997, the subprogramme will focus on activities related to the follow-up to the International Conference on Population and Development, particularly through strengthening and expanding its Population Information Network (POPIN), which will enable it to respond effectively to requests and to support coordination among United Nations entities in the field of population.

Activities

1. International cooperation

External relations. Liaison with governmental and non-governmental organizations working in the field of population in relation to the implementation of the Programme of Action adopted by the International Conference on Population and Development.

2. Parliamentary services

(a) *Parliamentary documentation.* Six reports to the Commission on Population and Development, on monitoring of world population trends and policies; activities of the United Nations system in the field of population; work of intergovernmental and non-governmental organizations in the implementation of the Programme of Action; proposals for the review and appraisal of the Programme of Action, progress report on activities in the field of population; proposed programme of work in the field of population for 1998-1999;

(b) Substantive services to the Commission on Population and Development at its twenty-ninth and thirtieth sessions.

3. Published material

(a) Thirty-four issues of recurrent publications: monitoring of world population trends and policies; concise report on the world population situation in 1997; *Population Bulletin of the United Nations* (semiannual); *Population Newsletter* (semiannual); population reference centre acquisition list (monthly);

(b) Six non-recurrent publications: reports on POPIN Advisory Committee activities; POPIN Coordinating Committee activities; POPIN Working Group on the Management of the Population Multilingual Thesaurus activities; POPIN Information Technology Working Group activities; and the Workshop on the Pros and Cons of Electronic Publication;

(c) *Technical material.* Catalogue of Population Division publications, databases and software; global directory of population institutions; and updated version of manual 3: guide to networking for population information centres.

4. Information materials and services

Booklets, pamphlets, fact sheets, wall charts, information kits. Documentation on the POPIN network and POPIN gopher.

5. Operational activities

(a) *Advisory services.* Provision of advice to Member States on information technologies in the field of population policy formulation and implementation;

(b) *Field projects.* Eight field projects on information technologies to Member States and regional support teams in the field of population.

6. Coordination, harmonization and liaison

Contribution to activities of the POPIN Advisory Committee and the POPIN Coordinating Committee. Collaboration with the organizations of the United Nations system in the preparation of the report to the Commission on Population and Development on the activities of the United Nations system in the field of population and in the follow-up to the Programme of Action.

Subprogramme 5
Technical cooperation in population

8.64 The objective of the subprogramme is to strengthen national capabilities for training in population and demography and in the analysis of population data with a view to optimizing population planning and related national policies.

8.65 In the biennium 1996-1997, the subprogramme will continue to provide, upon request and on a priority basis, advisory services to Member States and regional support teams in the areas of population training, analysis of population data and population policies, fertility and family planning, as well as population and development within the context of the Programme of Action adopted by the International Conference on Population and Development. Technical cooperation activities will be enhanced by the preparation of technical materials.

Activities

1. Published material

Five non-recurrent publications: guidelines for the establishment and/or strengthening of institutional arrangements for formulating comprehensive multidimensional population policies and their effective implementation; guidelines for the improvement of teaching methods, curricula and teaching/learning materials in the field of population; analytical studies on updated techniques of demographic analysis; guidelines for the conceptualization and design of methodologies for incorporation of population variables into development planning, including resources and the environment; and guidelines for the evaluation of the demographic impact of family planning programmes within general population policy.

2. Operational activities

(a) *Advisory services.* Provision of advice to Member States and regional support teams in formulation and implementation of population policy; teaching demography and population studies; demographic analysis and research; population and development; and evaluation of the demographic impact of family planning programmes;

(b) *Group training.* Short-term training workshops, seminars, study tours, degree and non-degree programmes and fellowships for population studies abroad;

(c) *Field projects.* Technical support to some 40 country and intercountry projects to assist developing countries in developing and/or strengthening national capacities and capabilities in the areas of institutionalized training/research, demographic analysis, population policies, family planning and population and development.

Resource requirements (at current rates)

Posts

8.66 The staff required for the implementation of the above activities by the Population Division would comprise 26 Professional and 18 General Service posts, including:

(a) One new P-5 post for research, analysis and policy studies on international migration, in particular the refugee flows and the human rights aspects and economic consequences of such population movements. The responsibilities of this post will include analysis of the levels and trends of international migration, the quality of data on international migration, the causes of international migration flows, and the policies and programmes of sending and receiving countries, and participation in the Task Force on International Migration in the context of follow-up to the International Conference on Population and Development;

(b) The abolition of one P-2/1 post as a result of rationalization of the activities under the programme.

Consultants and experts

8.67 The estimated requirements of $114,700 include provisions for consultants ($81,300) to undertake specific studies, in particular on issues in the context of implementation of the Programme of Action adopted by the International Conference on Population and Development, and for one ad hoc expert group meeting ($33,400).

Travel

8.68 The estimated requirements ($105,500) relate largely to missions of consultation, data collection, research, liaison and collaboration with intergovernmental organizations in connection with the follow-up to the International Conference on Population and Development.

Contractual services

8.69 The estimated requirements ($125,100) relate to the production of various recurrent and non-recurrent publications under the programme of work.

General operating expenses

8.70 The estimated requirements ($76,700) relate to rental and maintenance of data-processing and office automation equipment.

Equipment

8.71 The estimated requirements ($76,100) relate to the acquisition and replacement of office automation equipment.

Programme 24
Statistics

Table 8.14 **Summary by object of expenditure**
(Thousands of United States dollars)

(1) *Regular budget*

Object of expenditure	*1992-1993 expenditures*	*1994-1995 appropriations*	*Resource growth*		*Total before recosting*	*Recosting*	*1996-1997 estimates*
			Amount	*Percentage*			
Posts	19 096.1	19 514.1	(65.1)	(0.3)	19 449.0	1 048.0	20 497.0
Consultants and experts	132.2	335.6	(12.0)	(3.5)	323.6	15.8	339.4
Travel	96.0	104.0	(10.2)	(9.8)	93.8	4.5	98.3
Contractual services	488.3	444.1	(35.1)	(7.9)	409.0	20.0	429.0
General operating expenses	106.1	355.0	(1.6)	(0.4)	353.4	17.3	370.7
Supplies and materials	25.8	—	—	—	—	—	—
Equipment	85.3	72.9	84.5	115.9	157.4	7.4	164.8
Total	**20 029.8**	**20 825.7**	**(39.5)**	**(0.1)**	**20 786.2**	**1 113.0**	**21 899.2**

(2) *Extrabudgetary resources*

1992-1993 expenditures	*1994-1995 estimates*	*Source of funds*	*1996-1997 estimates*
		(a) Services in support of:	
—	—	(i) United Nations organizations	—
—	501.7	(ii) Extrabudgetary activities	363.0
		(b) Substantive activities	
33.7	6.2	Trust fund for the International Comparison Project	21.2
—	1 690.5	UNFPA	1 641.3
		(c) Operational projects	
495.3	1 907.8	UNFPA	382.0
529.0	**4 106.2**	**Total**	**2 607.5**
20 558.8	**24 931.9**	**Total (1) and (2)**	**24 506.7**

Table 8.15 **Post requirements**

Organizational unit: Statistical Division

	Established posts		*Temporary posts*					
	Regular budget		*Regular budget*		*Extrabudgetary resources*		*Total*	
	1994-1995	*1996-1997*	*1994-1995*	*1996-1997*	*1994-1995*	*1996-1997*	*1994-1995*	*1996-1997*
Professional category and above								
D-2	1	1	—	—	—	—	1	1
D-1	6	6	—	—	2	2	8	8
P-5	10	9	—	—	5	3	15	12
P-4/3	35	34	—	—	4	5	39	39
P-2/1	17	17	—	—	—	—	17	17
Total	**69**	**67**	**—**	**—**	**11**	**10**	**80**	**77**
General Service category								
Principal level	12	12	—	—	—	—	12	12
Other levels	54	54	—	—	6	5	60	59
Total	**66**	**66**	**—**	**—**	**6**	**5**	**72**	**71**
Grand total	**135**	**133**	**—**	**—**	**17**	**15**	**152**	**148**

8.72 Programme 24, Statistics, of the medium-term plan for the period 1992-1997, as revised, serves as the framework for the activities described below. The overall objective of the programme is to increase the availability and use of relevant, timely and reliable statistics to assist national and international policy formulation, action and evaluation. In pursuit of this goal, the programme provides a wide range of outputs and services to public and private producers and users of statistics in Member States, in other programmes of the United Nations Secretariat and the United Nations system and in other international and regional organizations. The programme comprises four interrelated and mutually supportive functions: (a) developing statistical concepts and methods for use by Member States; (b) collecting, processing and disseminating integrated statistics; (c) promoting the coordination of international statistical activities; and (d) supporting technical cooperation in statistics and statistical data processing, including informatics. These activities include basic statistical and methodological work in national accounts, international merchandise trade, commodity production, energy, population and human settlements, the environment, prices, the role of women, social indicators and special population groups, and general integrated databases. Adoption of the 1993 System of National Accounts was a significant event that was made possible by the contributions of a number of international agencies and individual national statistical offices. By its resolution 1993/5 of 12 July 1993, the Economic and Social Council recommended that countries adopt the 1993 System of National Accounts as the international standard for the compilation of their national accounts statistics and urged countries and international organizations to mobilize the necessary resources for the implementation of the new system.

8.73 In the biennium 1996-1997, the programme will, *inter alia*, respond to new international statistical requirements that are essential for the implementation of the 1993 System of National Accounts and for social statistics and indicators necessary to the follow-up to the International Conference on Population and Development, the World Summit on Social Development and the Fourth World Conference on Women. The programme will also respond to an increasing need for individual country statistics, particularly in the social area, in the context of the implementation of the Programmes of Action adopted by the International Conference on Population and Development and the World Summit for Social Development, and the draft platform for action before the Fourth World Conference on Women.

8.74 The programme will be implemented by the Statistical Division. The Division will attach high priority to the development of methodologies in the areas of social statistics and indicators. It will provide substantive

inputs to the activities of the Statistical Commission and its Working Group. The programme will be implemented in close collaboration with other units of the Secretariat, specialized agencies and national statistical offices of Member States, as well as with organizations and entities outside the United Nations system, such as OAU, the Statistical Office of the European Communities (EUROSTAT) and others.

8.75 The estimated distribution of resources among subprogrammes would be as follows:

	Regular budget	*Extra-budgetary*
	(percentage)	
Subprogramme 1 Developing statistical concepts and methods for use by Member States	31.4	1.0
Subprogramme 2 Applying advanced technology in collecting, processing and disseminating integrated statistics	10.9	1.0
Subprogramme 3 Collecting, compiling and disseminating international statistics	29.3	1.3
Subprogramme 4 Coordinating international statistical programmes	9.3	—
Subprogramme 5 Support for technical cooperation in statistics and statistical data processing	19.1	96.7
Total	**100.0**	**100.0**

Subprogrammes 1, 4 and 5 have been designated as high priority by the General Assembly.

Subprogramme 1
Developing statistical concepts and methods for use by Member States

8.76 The objectives of the subprogramme are to develop and disseminate sound concepts, definitions, classifications and methods of data collection, compilation and dissemination for national and international statistics; promote the improvement of national and international statistics, particularly their reliability, timeliness, scope, coverage and comparability; and promote the further harmonization and integration of national and international statistics.

8.77 In the biennium 1996-1997, the programme will give priority to the implementation of the 1993 System of National Accounts in all countries, in close collaboration with the regional commissions and other members of the Inter-secretariat Working Group on National Accounts. Work will also continue on the development and harmonization of environment statistics, environmental indicators and integrated environmental and economic accounting. The further development and harmonization of international economic classifications, international trade statistics, industrial statistics, energy statistics, price statistics, service statistics, civil registration and vital statistics and statistics on social groups, such as children, youth, the ageing and the disabled, will continue. Attention will be given to statistical requirements arising from the follow-up to the International Conference on Population and Development, the Fourth World Conference on Women and the World Summit for Social Development.

Activities

1. *Parliamentary services*

(a) *Parliamentary documentation*. Twelve reports to the Statistical Commission at its twenty-ninth session, on progress in activities in such areas as national accounts, environment, energy, industrial, price, international trade, demographic and social statistics, international migration, gender, classifications, international comparison and technical cooperation; two reports to the Committee on the Elimination of Discrimination against Women on development of women's rights indicators; one report to the Commission on the Status of Women on use of gender statistics; and background statistical papers to the Committee on Contributions (as required);

(b) *Substantive services*. Intergovernmental Working Group on the Advancement of Environment Statistics (annual); Committee on Contributions (annual), Statistical Commission (twenty-ninth session), and Commission on the Status of Women (annual);

(c) Six ad hoc expert groups and related preparatory work on the interface between decennial censuses and individual rights; preparation of a trial classification of activities for time-use statistics; link between business and national accounts standards; analytical and policy uses of national and satellite accounts; international classifications; and social accounting matrices.

2. *Published material*

(a) One recurrent publication: compendium of international classifications on CD-ROM;

(b) Thirteen non-recurrent publications: trial classification of activities for time-use statistics; trial system of social indicators for social reporting and monitoring achievement of social goals; concepts and definitions for international trade statistics; manual on the concepts and methods of environmental indicators; training manual on integrated environmental and economic accounting based on country experience; revised recommendations on international migration statistics, series M.58/Rev.1 (Joint publication of the Statistical Division and EUROSTAT); manual on computerization of civil registration and vital statistics; handbook of population and housing censuses, Part V: Economic characteristics; handbook of vital statistics systems and methods, Vol. I, Series F., No. 35 (in Arabic); handbook of vital statistics systems and methods, Vol. II, Series F., No. 35 (in Arabic); handbook on analytical and policy uses of national accounts; handbook on the links between business and national accounting standards; technical report on human resource accounting; and handbook for the development of impairment, disability and handicap statistics;

(c) *Technical material*. Database and textual material on fourteen specific statistical topics/studies.

Subprogramme 2
Applying advanced technology in collecting, processing and disseminating integrated statistics

8.78 The objectives of the subprogramme are to disseminate multisectoral statistics and indicators by means of recurrent publications containing general economic, demographic and social statistics; disseminate international statistics and indicators through media other than recurrent publications to meet a variety of users' needs and to respond to ad hoc requests for statistical information; and apply advanced technology in collecting, compiling, processing and disseminating international statistics, providing more efficient means of production and storage of statistics and access to statistical databases.

8.79 In the biennium 1996-1997, the orientation of the subprogramme will be to (a) continue to give priority to developing cost-effective methods and systems for collecting, assessing and compiling data and their dissemination, using new technologies for preparing major databases, publications and other statistical outputs, and for improving timeliness in reaching users and the quality of data presented; and (b) develop new databases to meet the growing need for multisectoral and integrated statistics and indicators, drawing

on ongoing work in individual fields of statistics and on related work in other international organizations. Work in this subprogramme will contribute to and benefit from the development of UNESIS.

Activities

1. Parliamentary services

One ad hoc expert group meeting on development of advanced user access and output systems for statistical databases in UNESIS.

2. Published material

(a) Twenty-eight issues of recurrent publications: *Statistical Yearbook* in print and CD-ROM formats (annually); *Monthly Bulletin of Statistics* in print format and continuously updated for user access through an on-line subscription service; and *World Statistics in Brief: United Nations Statistical Pocketbook* in print, diskette and on-line formats (annual);

(b) *Technical material*. Database and textual material on eight specific statistical topics.

Subprogramme 3
Collecting, compiling and disseminating international statistics

8.80 The objective of the subprogramme is to contribute to the formulation of national and international policy and decision-making by fostering the availability and use of relevant, comprehensive, timely, reliable and comparable international statistics.

8.81 In the biennium 1996-1997, attention will be given to improving the timeliness, quality and relevance of outputs in all areas of statistics through, *inter alia*, coordination with other international organizations in the development of joint and/or integrated statistical questionnaires and data sharing. In the area of national accounts, work will be undertaken to convert the database and to develop a new streamlined questionnaire based on the 1993 System of National Accounts. In the area of trade statistics, existing specialized databases will be strengthened with special attention given to the COMTRADE database for international trade statistics. Special efforts will also be made to ensure the availability of more comprehensive and comparable data for developing countries and countries with economies in transition. Cooperation will be strengthened with developing countries and countries in transition and international organizations to obtain comprehensive commodity trade statistics for inclusion in the COMTRADE database. International collection of environmental statistics will commence. In the area of industrial statistics, cooperation will be strengthened among the Statistical Division, UNIDO and OECD in the collection, processing and dissemination of data on industrial statistics.

Activities

1. Parliamentary services

Parliamentary documentation. A document on national income and related statistics to the Committee on Contributions at its fifty-seventh session.

2. Published materials

(a) Twenty issues of recurrent publications: *Yearbook of National Accounts Statistics*; *Energy Statistics Yearbook 1994*; *Energy Statistics Yearbook 1995*; *Energy Balances and Electricity Profiles 1994*; *International Trade Statistics Yearbook*, Vols. I and II (43rd and 44th editions); *Commodity Trade Statistics* (Series D); Microfiches of international trade statistics; *Demographic Yearbook* (46th edition); *Demographic Yearbook* (47th edition); *Population and Vital Statistics Report* (quarterly); *Industrial Commodity Statistics Yearbook* (annual); *Compendium of Human Settlement Statistics* (Joint publication of the Statistical Division and Habitat);

(b) *Technical material*. Database and textual material on twenty-eight specific topics.

3. Coordination, harmonization and liaison

Cooperation with relevant specialized agencies on issues of collecting, processing and disseminating sectoral statistics.

Subprogramme 4
Coordinating international statistical programmes

8.82 The objectives of the subprogramme are to facilitate the use of the international statistical recommendations and classifications of different international organizations and to achieve an integrated system for the collection, processing and dissemination of international statistics.

8.83 In accordance with the action plan for strengthening international statistical cooperation adopted by the Statistical Commission at its twenty-seventh session, the subprogramme will continue to give high priority to the work on the coordination of the global statistical system and the provision of services to national statistical offices. The subprogramme will make use of continuing instruments of coordination such as the Statistical Commission and its Working Group on International Statistical Programmes and Coordination, the Administrative Committee on Coordination Subcommittee on Statistical Activities, inter-secretariat working groups in individual fields, the recently established task forces on selected areas of statistics, ongoing consultations and the exchange of information and plans, as well as ad hoc consultations and meetings on subjects and issues of current concern.

Activities

1. Parliamentary services

(a) *Parliamentary documentation*. Seven reports to the Statistical Commission at its twenty-ninth session, on the draft work programme for 1998-1999; the medium-term plan for 1998-2001; performance report for 1995-1996; updated information on the work of the Division; plans of international organizations in the field of statistics; overall review of the statistical work of international organizations; and coordination of statistical data collection. Three reports to the Statistical Commission's Working Group on International Statistical Programmes and Coordination at its nineteenth session, on inventory of statistical data collection activities; outlines of reports for the thirtieth session of the Statistical Commission; and task forces on coordination in specific subject-matter areas. Documentation to the Committee on Contributions at its annual sessions (upon request);

(b) *Substantive services*. Statistical Commission; Working Group of the Statistical Commission on International Statistical Programmes and Coordination; Committee on Contributions.

2. Published material

Three recurrent publications: reports of the task forces on international trade and statistics and on environment and statistics; and *Directory of International Statistics*.

3. Coordination, harmonization and liaison

Contribution to the activities of the inter-agency task forces on (a) national accounts; (b) international trade statistics; (c) finance statistics; (d) price statistics, including the International Comparison Programme; (e) industrial and construction statistics; (f) environment statistics; (g) service statistics; and (h) the measurement of poverty. Collaboration with FAO, UNIDO, EUROSTAT and OECD in the collection and exchange of data, the application of international activity and product classifications, and concepts and definitions in statistics. Contribution to the activities of the Administrative Committee on Coordination Subcommittee on Statistical Activities (annual); contribution to the activities of the Inter-agency Committee on Sustainable Development; the Inter-secretariat Working Group on the International Comparison Programme; and the Coordination Committee on African Statistical Development.

Subprogramme 5
Support for technical cooperation in statistics and statistical data processing

8.84 The objectives of the subprogramme are to develop the statistics and statistical capabilities of developing countries and countries with economies in transition through the provision of advisory services, fellowships and training and to provide a feedback mechanism to ensure the relevancy of the methodological activities.

8.85 In the biennium 1996-1997, continued support will be given to Member States through a broad range of technical cooperation activities. The areas to be covered will include economic statistics and national accounts, demographic and social statistics, industry and trade statistics, statistics for special population groups, household surveys, the situation of women, environment statistics, geographical information systems, statistical training, and organization and management of national statistical services. Emphasis will be given to the implementation of the 1993 System of National Accounts and the dissemination of related training materials.

Activities

1. Parliamentary services

(a) *Parliamentary documentation*. Report to the Statistical Commission at its twenty-ninth session on technical cooperation in statistics;

(b) One ad hoc expert group meeting dealing with high inflation in statistics.

2. Published material

Technical material. Public and official use of civil registration and vital statistics records; population, education and communication for civil registration; legal framework for population registers and statistics; and technical notes on support to the technical cooperation programme.

3. Operational activities

(a) Advisory services to developing countries and countries with economies in transition on the establishment and/or improvement of statistical programmes in all areas, and specifically in economic, demographic, environment, energy, gender and social statistics and in the establishment of comprehensive information systems;

(b) *Group training, including seminars and workshops*. Training activities in cooperation with UNDP and UNFPA in all areas of statistics;

(c) *Field projects*. Country and regional projects to assist developing countries and countries with economies in transition in strengthening and extending national services and capabilities for collecting, processing, disseminating and using a broad range of development-related statistics.

4. Coordination, harmonization and liaison

Coordination of technical cooperation in statistics with specialized agencies, UNDP, UNFPA, UNICEF, the World Bank, IMF and EUROSTAT.

Resource requirements (at current rates)

Posts

8.86 The staff resources would comprise 67 Professional and 66 General Service posts. One P-5 and one P-4 post would be abolished following the rationalization of activities under the programme.

Consultants and experts

8.87 The estimated requirements ($323,600) would include a provision for consultants ($88,800) in connection with specific studies under the programme of work for which no internal expertise is available, and for seven ad hoc expert group meetings ($234,800) detailed under subprogrammes 1 and 5.

Travel

8.88 The estimated requirements ($93,800) relate to travel of staff for the compilation of statistical data and preparation of studies and publications, as well as for liaison with other organizations and institutions on statistical issues.

Contractual services

8.89 The estimated requirements ($409,000) relate to the costs of production of publications, studies and reports.

General operating expenses

8.90 The estimated requirements ($353,400) relate to rental and maintenance costs of office automation and data-processing equipment.

Equipment

8.91 The estimated requirements ($157,400) relate to the acquisition and replacement of office automation and data-processing equipment.

D. Programme support

Table 8.16 **Summary by object of expenditure**
(Thousands of United States dollars)

(1) *Regular budget*

Object of expenditure	*1992-1993 expenditures*	*1994-1995 appropriations*	*Resource growth*		*Total before recosting*	*Recosting*	*1996-1997 estimates*
			Amount	*Percentage*			
Posts	1 643.5	1 769.0	(63.9)	(3.6)	1 705.1	76.5	1 781.6
Other staff costs	214.3	318.4	(31.3)	(9.8)	287.1	13.9	301.0
Contractual services	—	—	—	—	—	—	—
General operating expenses	268.4	235.6	57.5	24.4	293.1	14.2	307.3
Supplies and materials	8.5	62.5	—	—	62.5	2.8	65.3
Equipment	24.3	23.9	—	—	23.9	1.0	24.9
Total	**2 161.8**	**2 409.4**	**(37.7)**	**(1.5)**	**2 371.7**	**108.4**	**2 480.1**

(2) *Extrabudgetary resources*

1992-1993 expenditures	*1994-1995 estimates*	*Source of funds*	*1996-1997 estimates*
		(a) Services in support of:	
—	—	(i) United Nations organizations	—
—	—	(ii) Extrabudgetary activities	—
—	—	(b) Substantive activities	—
—	—	(c) Operational projects	—
Total —	—		—
Total (1) and (2) **2 161.8**	**2 409.4**		**2 480.1**

Table 8.17 **Post requirements**

Organizational unit: Executive Office

	Established posts		*Temporary posts*					
	Regular budget		*Regular budget*		*Extrabudgetary resources*		*Total*	
	1994-1995	*1996-1997*	*1994-1995*	*1996-1997*	*1994-1995*	*1996-1997*	*1994-1995*	*1996-1997*
Professional category and above								
P-5	2	2	—	—	—	—	2	2
P-4/3	1	1	—	—	—	—	1	1
Total	**3**	**3**	**—**	**—**	**—**	**—**	**3**	**3**
General Service category								
Principal level	2	2	—	—	—	—	2	2
Other levels	9	8	—	—	—	—	9	8
Total	**11**	**10**	**—**	**—**	**—**	**—**	**11**	**10**
Grand total	**14**	**13**	**—**	**—**	**—**	**—**	**14**	**13**

8.92 The Executive Office provides programme support and other management services to support the implementation of the planned activities under the programmes of the Department in such areas as initiation of recruitment and administration of personnel, financial management and administration, resource planning and other common services.

Resource requirements (at current rates)

Posts

8.93 The staff requirements for the Executive Office comprise three Professional and ten General Service posts, showing a decrease of one General Service post, which would be redeployed to the Office of the Under-Secretary-General.

Other staff costs

8.94 The estimated requirements under this heading ($287,100) relate to (a) general temporary assistance funds ($215,600) for the temporary replacement of staff of the Department on extended sick leave and maternity leave and the engagement of additional staff during peak workload periods; and (b) overtime ($71,500) for the additional hours worked by the staff of the Department at peak workload periods.

General operating expenses and supplies and materials

8.95 The estimated requirements under these headings amount to $355,600 and relate to the following expenditures:

(a) Rental and maintenance of equipment ($51,500), which represents costs for maintenance of office automation and data-processing equipment;

(b) Communications ($226,800), including costs of telephone and facsimile communications and other related expenses;

(c) Miscellaneous costs ($15,000) to cover various requirements arising from the activities of the Department;

(d) Supplies and materials ($62,500) to meet requirements for expendable office supplies and materials, particularly data-processing supplies for the Department.

Equipment

8.96 The estimated requirements ($23,900) relate to the acquisition and replacement of office automation equipment for the Executive Office.

United Nations A/50/6 (Sect. 9)

General Assembly
Fiftieth session

24 April 1995

Proposed programme budget for the biennium 1996-1997*

Part IV International cooperation for development

Section 9
Department for Development Support and Management Services

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* The present document contains section 9 of the proposed programme budget for the biennium 1996-1997. The complete proposed programme budget will subsequently be issued in final printed form as *Official Records of the General Assembly, Fiftieth Session, Supplement No. 6* (A/50/6/Rev.1).

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Section 9
Department for Development Support and Management Services

Overview

9.1 The functions and responsibilities of the Department for Development Support and Management Services are defined in the report of the Secretary-General on the 1992-1993 revised estimates covering the second phase of restructuring of the Secretariat (A/C.5/47/88) and General Assembly resolution 47/212 B of 6 May 1993.

9.2 The Department acts as an executing agency, as required, for programmes/projects and is the principal operational arm and focal point for technical cooperation in the United Nations Secretariat, providing assistance to developing countries and countries in transition in the broad field of integrated development and public management through the provision of multisectoral support and advice to Governments in the fields of public sector management and capacity-building, economic policy and management, social development, natural resources and energy planning and management, and private sector development. Its focus is on strengthening national economies by enhancing public management, public finance and institutional capacity, thereby establishing an enabling environment for the development process. The services of the Department include the technical management of projects, sponsorship of training programmes, workshops and seminars, operational research, and the provision of parliamentary services and documentation for intergovernmental bodies and expert groups. The Department also acts as the focal point for reporting to the Economic and Social Council and the Executive Board of UNDP on United Nations technical cooperation activities.

9.3 A large part of the technical cooperation projects implemented by the Department has been financed from the extrabudgetary resources provided by UNDP and UNFPA. By its decisions 90/26 of 22 June 1990 and 91/32 of 25 June 1995, the Governing Council of UNDP approved, as of 1992, a new system of agency support cost arrangements replacing the previous 13 per cent reimbursement rate with three major components:

(a) Reimbursement for technical support at the programme level, which includes sector analysis and identification of needs, direct advisory services to Governments and UNDP field offices, development of sector-specific integrated programmes and related studies, and country programme/sector reviews and project evaluation;

(b) Reimbursement for technical support at the project level, which includes project identification, project design and formulation, monitoring of project implementation and project evaluation;

(c) Reimbursement for administrative and operational support of services, which includes recruitment and administration of experts, procurement of equipment and services, administration of fellowships and training.

9.4 In recent years, there has been a marked decline in UNDP resources handled by agencies. For the Department for Development Support and Management Services, as one of the five major agencies using UNDP resources, this resulted in considerable loss of UNDP funding and consequently of support cost reimbursement.

9.5 The Department's responsibilities and related activities correspond, in whole or in part, to the following programmes of the medium-term plan: programme 12, Global development issues and policies (subprogrammes 6, 7 and 8); programme 19, Natural resources (subprogrammes 2, 3 and 4); programme 20, Energy (subprogrammes 4, 5 and 6); programme 21, Public administration and finance (in its entirety); the technical cooperation components of programme 25, Global social issues and policies; and programme 26, Social integration.

9.6 The General Assembly, in its resolution 49/136 of 19 December 1994, decided to resume its fiftieth session in 1996 in order to examine the question of public administration and development. The goal of the session will be to exchange experiences and review the activities of the United Nations in this field. The Department will be responsible for the preparation for and substantive servicing of this resumed session.

9.7 In 1996-1997 the Department will focus on the execution (technical support) of projects at interregional and country levels in the following areas: economic policy planning, financial management, human resource development, natural resources and energy planning and management, public administration and privatization. Given its unique multisectoral and multidisciplinary expertise, the Department will emphasize a multisectoral approach to technical cooperation and institution-building in these areas, wherever relevant. The Department's comparative advantage in these substantive fields will be diligently developed in close association with other departments and bodies in the United Nations system.

9.8 A Reconstruction and Development Support Unit will be established at Vienna with the following functions:

(a) To implement social welfare programmes in areas of conflicts, multisectoral pilot reconstruction projects and post-war economic recovery programmes; and assist in the preparation of operational plans to deal with demobilization, the situation of vulnerable groups, water and energy requirements, rehabilitation of the transport network, basic infrastructure and public services, reactivation of normal economic life, promotion of popular participation in rebuilding, self-help reconstruction and re-establishment of government institutions;

(b) To promote decentralization of governmental decision-making, local self-governance, improved municipal administration, restructuring of civil service, public sector reforms, indigenous entrepreneurship and national capacity-building;

(c) To provide advisory services to countries with economies in transition and assist with aid coordination, financial resources management, increasing tax revenues, improving accountability and auditing of public expenditures, establishing computerized information systems for macro-economic planning and financial management, national budget preparation, debt programmes, investment programme planning and monitoring;

(d) To cooperate with UNDP in the formulation of country programmes for Bosnia and Herzegovina, Croatia, Slovenia, Hungary, Slovakia and the Czech Republic;

(e) To recruit short-term consultants, organize workshops and study tours, procure equipment and arrange for delivery, and manage specific projects; at the same time, the fellowships and technical assistance recruitment function at Geneva will be discontinued.

9.9 The estimated percentage distribution of the total resources of the Department would be as follows:

		Regular budget	*Extra-budgetary*
		(percentage)	
A.	Policy-making organs	1.5	—
B.	Executive direction and management	5.5	—
C.	Programme of work	83.4	93.7
D.	Programme support	9.6	6.3
	Total	**100.0**	**100.0**

9.10 Within the programme of work, the estimated percentage distribution of resources among areas of activity in 1996-1997 would be as follows:

		Regular budget	*Extra-budgetary*
		(percentage)	
1.	Global development issues and policies	36.0	23.7
2.	Natural resources and energy	13.0	48.0
3.	Public administration and finance	51.0	28.3
	Total	**100.0**	**100.0**

Table 9.1 **Summary of requirements by programme**
(Thousands of United States dollars)

(1) *Regular budget*

Programme		*1992-1993 expenditures*	*1994-1995 appropriations*	*Resource growth*		*Total before recosting*	*Recosting*	*1996-1997 estimates*
				Amount	*Percentage*			
A.	Policy-making organs	93.6	358.4	16.5	4.6	374.9	18.3	393.2
B.	Executive direction and management	1 090.0	1 355.4	—	—	1 355.4	62.7	1 418.1
C.	Programme of work	23 100.9	21 871.1	(1 438.7)	(6.5)	20 432.4	1 108.8	21 541.2
D.	Programme support	2 140.4	2 376.5	—	—	2 376.5	103.7	2 480.2
	Total	**26 424.9**	**25 961.4**	**(1 422.2)**	**(5.4)**	**24 539.2**	**1 239.5**	**25 832.7**

(2) *Extrabudgetary resources*

1992-1993 expenditures	1994-1995 estimates	Source of funds	1996-1997 estimates
		(a) Services in support of:	
676.8	989.7	(i) United Nations organizations	800.0
32 318.7	23 639.5	(ii) Extrabudgetary activities	22 192.0
—	—	(b) Substantive activities	—
		(c) Operational projects	
151 742.0	125 945.0	UNDP	105 000.0
26 200.0	16 000.0	UNFPA	40 000.0
56 206.0	38 055.0	Technical cooperation project trust funds	15 000.0
Total	**267 143.5**	**204 629.2**	**182 992.0**
Total (1) and (2)	**293 568.4**	**230 590.6**	**208 824.7**

Table 9.2 **Summary by object of expenditure**
(Thousands of United States dollars)

(1) *Regular budget*

Object of expenditure	1992-1993 expenditures	1994-1995 appropriations	Resource growth		Total before recosting	Recosting	1996-1997 estimates
			Amount	Percentage			
Posts	25 674.2	23 579.1	(1 422.2)	(6.0)	22 156.9	1 178.0	23 334.9
Other staff costs	53.8	305.0	—	—	305.0	14.7	319.7
Consultants and experts	229.9	502.8	(52.0)	(10.3)	450.8	21.7	472.5
Travel	434.9	856.2	52.0	6.0	908.2	44.3	952.5
Contractual services	2.4	22.5	—	—	22.5	1.1	23.6
General operating expenses	1.7	531.6	—	—	531.6	25.7	557.3
Supplies and materials	—	32.7	—	—	32.7	1.5	34.2
Equipment	—	131.5	—	—	131.5	6.5	138.0
Other expenditures	28.0	—	—	—	—	—	—
Total	**26 424.9**	**25 961.4**	**(1 422.2)**	**(5.4)**	**24 539.2**	**1 293.5**	**25 832.7**

(2) *Extrabudgetary resources*

1992-1993 expenditures	1994-1995 estimates	Object of expenditure	1996-1997 estimates
19 665.6	15 869.2	Posts	14 103.2
9 957.2	5 285.0	Other staff costs	5 287.8
595.8	900.0	Consultants and experts	990.0
220.3	448.0	Travel	478.0
49.5	40.0	Contractual services	40.0
737.2	1 178.0	General operating expenses	1 184.0
175.7	52.0	Supplies and materials	52.0
39.6	10.0	Furniture	10.0
338.4	45.0	Equipment	45.0
—	—	Improvement to premises	—
405.8	625.0	Fellowships, grants and contributions	625.0
234 958.4	180 177.0	Other expenditures	160 177.0
Total	**267 143.5**	**204 629.2**	**182 992.0**
Total (1) and (2)	**293 568.4**	**230 590.6**	**208 824.7**

Table 9.3 **Post requirements**

Organizational unit: Department for Development Support and Management Services

	Established posts		*Temporary posts*					
	Regular budget		*Regular budget*		*Extrabudgetary resources*		*Total*	
	1994-1995	*1996-1997*	*1994-1995*	*1996-1997*	*1994-1995*	*1996-1997*	*1994-1995*	*1996-1997*
Professional category and above								
USG	1	1	—	—	—	—	1	1
D-2	2	2	—	—	3	1	5	3
D-1	7	7	—	—	20	14	27	21
P-5	14	14	—	—	22	16	36	30
P-4/3	32	33	—	—	28	29	60	62
P-2/1	4	4	—	—	—	1	4	5
Total	**60**	**61**	**—**	**—**	**73**	**61**	**133**	**122**
General Service category								
Principal level	6	6	—	—	8	8	14	14
Other levels	94	91	—	—	64	52	158	143
Total	**100**	**97**	**—**	**—**	**72**	**60**	**172**	**157**
Grand total	**160**	**158**	**—**	**—**	**145**	**121**	**305**	**279**

A. Policy-making organs

Table 9.4 **Summary of requirements by programme**
(Thousands of United States dollars)

Programme	*1992-1993 expenditures*	*1994-1995 appropriations*	*Resource growth*		*Total before recosting*	*Recosting*	*1996-1997 estimates*
			Amount	*Percentage*			
1. Committee on Natural Resources	93.6	149.6	(18.3)	(12.2)	131.3	6.3	137.6
2. Expert Group on the United Nations Programme in Public Administration and Finance	—	73.1	34.8	47.6	107.9	5.4	113.3
3. Ad Hoc Group of Experts on International Cooperation in Tax Matters	—	135.7	—	—	135.7	6.6	142.3
Total	**93.6**	**358.4**	**16.5**	**4.6**	**374.9**	**18.3**	**393.2**

Table 9.5 **Summary by object of expenditure**
(Thousands of United States dollars)

Object of expenditure	*1992-1993 expenditures*	*1994-1995 appropriations*	*Resource growth*		*Total before recosting*	*Recosting*	*1996-1997 estimates*
			Amount	*Percentage*			
Travel	93.6	358.4	16.5	4.6	374.9	18.3	393.2
Total	**93.6**	**358.4**	**16.5**	**4.6**	**374.9**	**18.3**	**393.2**

1. Committee on Natural Resources

9.11 The Committee on Natural Resources is a subsidiary organ of the Economic and Social Council and its terms of reference are defined in the annex to General Assembly resolution 46/235 of 13 April 1992. The Committee consists of 24 members, acting in their personal capacity, elected by the Economic and Social Council for a four-year term. The Committee meets biennially for two weeks. Its third session will be held in 1996.

2. Meeting of Experts on the United Nations Programme in Public Administration and Finance

9.12 By its resolution 1199 (XLII) of 24 May 1967, the Economic and Social Council decided that the United Nations programme in public administration should be reviewed from time to time by a meeting of experts and that the report of the meeting should be submitted to it for consideration. Twenty experts participating in the Meeting of Experts on the United Nations Programme in Public Administration and Finance are invited by the Secretary-General in their individual capacity. There is no mandated periodicity, although meetings are generally held biennially for 10 to 14 days. The twelfth Meeting of Experts, to be held in April 1995, will contribute, through the Economic and Social Council, to the work of the resumed session of the General Assembly on public administration and development to be held in 1996, by providing input on the experience gained in developing countries and countries in transition in capacity-building in public administration for development. The Thirteenth Meeting of Experts will take place in 1997.

3. Ad Hoc Group of Experts on International Cooperation in Tax Matters

9.13 The group was set up in accordance with Economic and Social Council resolution 1273 (XLIII) of 4 August 1967 as a group of experts to explore ways and means for facilitating the conclusion of tax treaties between developed and developing countries. The group consists of 25 tax experts (10 from developed and 15 from developing countries) nominated by their Governments but acting in their personal capacity. The group meets biennially for two weeks.

Resource requirements (at current rates)

Travel

9.14 A provision totalling $374,900, reflecting a growth of $16,500, mostly owing to increased requirements of the Meeting of Experts on the United Nations Programme in Public Administration and Finance, would be required for travel and subsistence as follows:

(a) For members of the Committee on Natural Resources to attend its third session in 1996 ($131,300);

(b) For experts to attend the thirteenth Meeting of Experts on the United Nations Programme in Public Administration and Finance in 1997 ($107,900);

(c) For experts to attend the meeting of the Ad Hoc Group of Experts on International Cooperation in Tax Matters in 1997 ($135,700).

B. Executive direction and management

Table 9.6 **Summary by object of expenditure**
(Thousands of United States dollars)

(1) *Regular budget*

Object of expenditure	*1992-1993 expenditures*	*1994-1995 appropriations*	*Resource growth*		*Total before recosting*	*Recosting*	*1996-1997 estimates*
			Amount	*Percentage*			
Posts	1 017.3	1 276.1	—	—	1 276.1	59.1	1 335.2
Other staff costs	2.4	—	—	—	—	—	—
Consultants and experts	1.9	—	—	—	—	—	—
Travel	66.7	79.3	—	—	79.3	3.6	82.9
General operating expenses	1.7	—	—	—	—	—	—
Total	**1 090.0**	**1 355.4**	**—**	**—**	**1 355.4**	**62.7**	**1 418.1**

(2) *Extrabudgetary resources*

1992-1993 expenditures	*1994-1995 estimates*	*Source of funds*	*1996-1997 estimates*
229.5	245.7	(a) Services in support of: Extrabudgetary activities	—
—	—	(b) Substantive activities	—
—	—	(c) Operational projects	—
229.5	**245.7**		**—**
1 319.5	**1 601.1**		**1 418.1**

Table 9.7 **Post requirements**

Organization unit: Office of the Under-Secretary-General

	Established posts		*Temporary posts*					
	Regular budget		*Regular budget*		*Extrabudgetary resources*		*Total*	
	1994-1995	*1996-1997*	*1994-1995*	*1996-1997*	*1994-1995*	*1996-1997*	*1994-1995*	*1996-1997*
Professional category and above								
USG	1	1	—	—	—	—	1	1
D-1	1	1	—	—	—	—	1	1
P-5	—	—	—	—	1	—	1	—
P-4/3	1	1	—	—	—	—	1	1
P-2/1	—	—	—	—	—	—	—	—
Total	**3**	**3**	**—**	**—**	**1**	**—**	**4**	**3**
General Service category								
Other levels	5	5	—	—	—	—	5	5
Total	**5**	**5**	**—**	**—**	**—**	**—**	**5**	**5**
Grand total	**8**	**8**	**—**	**—**	**1**	**—**	**9**	**8**

9.15 The Under-Secretary-General provides overall policy direction and management to the Department and coordinates its programme of work. The Under-Secretary-General is the Chairman of both the Management Board of the United Nations technical cooperation programme in natural resources and energy and the Users' Advisory Committee of the Office of Project Services, which was established by the Secretary-General. He is also a member of the Management Consultative Committee of the Office of Project Services.

Resource requirements (at current rates)

Travel

9.16 The estimated requirements of $79,300 relate to travel by the Under-Secretary-General and the staff of his office to attend meetings of intergovernmental organs, the Executive Board of UNDP, the Administrative Committee on Coordination, the World Bank, IMF and the regional commissions, with a view to coordinating action aimed at effective implementation of the decisions of the General Assembly, the Economic and Social Council and other relevant United Nations bodies.

C. Programme of work

Table 9.8 **Summary of requirements by programme**
(Thousands of United States dollars)

(1) *Regular budget*

Programme	1992-1993 expenditures	1994-1995 appropriations	Resource growth: Amount	Resource growth: Percentage	Total before recosting	Recosting	1996-1997 estimates
1. Global development issues and policies	5 981.7	6 319.0	998.1	15.7	7 317.1	440.5	7 757.6
2. Natural resources and energy	4 825.8	2 643.3	—	—	2 643.3	136.0	2 779.3
3. Public administration and finance	12 293.4	12 908.8	(2 436.8)	(18.8)	10 472.0	532.3	11 004.3
Total	**23 100.9**	**21 871.1**	**(1 438.7)**	**(6.5)**	**20 432.4**	**1 108.8**	**21 541.2**

(2) *Extrabudgetary resources*

1992-1993 expenditures	1994-1995 estimates	Source of funds	1996-1997 estimates
		(a) Services in support of:	
335.7	385.0	(i) United Nations organizations	—
21 239.3	12 247.7	(ii) Extrabudgetary activities	11 514.3
—	—	(b) Substantive activities	—
		(c) Operational projects	
151 742.0	125 945.0	UNDP	105 000.0
26 219.0	16 000.0	UNFPA	40 000.0
56 206.0	38 055.0	Technical cooperation project trust funds	15 000.0
Total	**255 742.0**	**192 632.7**	**171 514.3**
Total (1) and (2)	**278 842.9**	**214 503.8**	**193 055.5**

1. Global development issues and policies

Table 9.9 **Summary by object of expenditure**
(Thousands of United States dollars)

(1) *Regular budget*

Object of expenditure	1992-1993 expenditures	1994-1995 appropriations	Resource growth: Amount	Resource growth: Percentage	Total before recosting	Recosting	1996-1997 estimates
Posts	5 885.6	6 030.9	1 014.6	16.8	7 045.5	427.1	7 472.6
Consultants and experts	14.2	160.9	(52.0)	(32.3)	108.9	5.4	114.3
Travel	51.5	127.2	35.5	27.9	162.7	8.0	170.7
Contractual services	2.4	—	—	—	—	—	—
Equipment	—	—	—	—	—	—	—
Other expenditures	28.0	—	—	—	—	—	—
Total	**5 981.7**	**6 319.0**	**998.1**	**15.7**	**7 317.1**	**440.5**	**7 757.6**

(2) *Extrabudgetary resources*

	1992-1993 expenditures	*1994-1995 estimates*	*Source of funds*	*1996-1997 estimates*
			(a) Services in support of:	
	—	—	(i) United Nations organizations	—
	4 641.9	2 694.4	(ii) Extrabudgetary activities	2 561.2
	—	—	(b) Substantive activities	—
			(c) Operational projects	
	48 459.0	35 285.0	UNDP	23 000.0
	14 908.0	16 000.0	UNFPA	25 000.0
	27 512.0	12 295.0	Technical cooperation project trust funds	—
Total	**95 520.9**	**66 274.4**		**50 561.2**
Total (1) and (2)	**101 502.6**	**72 593.4**		**58 318.8**

Table 9.10 **Post requirements**

Programme: Global development issues and policies

	Established posts		*Temporary posts*					
	Regular budget		*Regular budget*		*Extrabudgetary resources*		*Total*	
	1994-1995	*1996-1997*	*1994-1995*	*1996-1997*	*1994-1995*	*1996-1997*	*1994-1995*	*1996-1997*
Professional category and above								
D-2	1	1	—	—	2	—	3	1
D-1	2	2	—	—	8	2	10	4
P-5	4	5	—	—	8	3	12	8
P-4/3	10	11	—	—	6	1	16	12
Total	**17**	**19**	**—**	**—**	**24**	**6**	**41**	**25**
General Service category								
Principal level	—	1	—	—	1	2	1	3
Other levels	25	30	—	—	14	3	39	33
Total	**25**	**31**	**—**	**—**	**15**	**5**	**40**	**36**
Grand total	**42**	**50**	**—**	**—**	**39**	**11**	**81**	**61**

9.17 The activities to be carried out in the biennium 1996-1997 under the three subprogrammes of programme 12 of the medium-term plan for the period 1992-1997, as revised (A/47/6/Rev.1), will emphasize assistance to developing countries in improving their development planning systems and policies in support of national development through provision of advisory services to Governments upon their request and substantive and operational support to technical cooperation projects. The activities of the Department's Reconstruction and Development Support Unit at Vienna would be carried out under subprogramme 3 of the programme.

9.18 The estimated percentage distribution of resources among subprogrammes in 1996-1997 would be as follows:

	Regular budget	*Extra-budgetary*
	(percentage)	
Subprogramme 1		
Integrated development planning and policies	39.9	40.0
Subprogramme 2		
Planning and coordination of international cooperation (including country planning)	10.1	10.0
Subprogramme 3		
Design and implementation of emerging cross-sectoral programmes	50.0	50.0
Total	**100.0**	**100.0**

9.19 The subprogramme on planning and coordination of international cooperation has been designated high priority by the General Assembly.

Subprogramme 1
Integrated development planning and policies

9.20 Through technical cooperation activities many developing countries have raised significantly their technical and institutional capacity for development planning, and many are now able to apply effectively more specialized and advanced planning techniques. However, the critical economic difficulties they still face, many of them caused or influenced by factors external to their economy, create a need for continued international support in this field, emphasizing immediately applicable and useful assistance.

9.21 During the biennium, emphasis will be given to technical cooperation activities in the areas of public investment programming, management and monitoring. Support will be given in developing and strengthening information systems for planning and management. Assistance will be provided in the articulation of national development strategies, sectoral planning, long-term perspective planning, forecasting techniques and multinational and subnational (regional) planning. Assistance will be provided, as appropriate, through expertise, training and operation-oriented research aimed at developing innovative models and methodologies for enhancing the effectiveness and efficiency of development planning and socio-economic development management activities in developing countries. Special support will be given to the least developed countries, island developing countries and countries in other special categories where the needs are greatest. Consideration of modalities of technical cooperation among developing countries will be made whenever appropriate.

Activities

Operational activities

(a) *Advisory services.* Public investment programming, management and monitoring, including development of information systems for planning and management;

(b) *Field projects.* One hundred and ninety technical cooperation projects in eighty countries.

Subprogramme 2
Planning and coordination of international cooperation (including country programming)

9.22 External technical and financial cooperation is an important means for the developing countries of overcoming constraints to development. The need for coordination by the Government of aid from many sources requires close harmonization and careful planning of international technical and financial assistance. This is particularly crucial in the case of the least developed countries and other developing countries facing special handicaps where external assistance constitutes a greater proportion of available resources.

9.23 The technical cooperation provided at the request of Governments will aim at enhancing the capacity of developing countries to coordinate external technical and financial assistance within the framework of their overall economic and social development priorities, policies and plans. Assistance will be provided through expertise, training and operation-oriented research aimed at developing improved methodologies and techniques for enhancing the capacity of developing countries for aid coordination. Special support will be given to the least developed countries and the other developing countries facing special handicaps where external assistance is particularly important.

Activities

Operational activities

(a) *Advisory services*. Planning and coordination of external technical and financial assistance, strengthening national institutions and policies to enhance capacity-building relating to the overall planning and management of external assistance;

(b) *Field projects*. Twenty-five technical cooperation projects in twenty countries.

Subprogramme 3
Design and implementation of emerging cross-sectoral programmes

9.24 The objective of the subprogramme is to facilitate cross-sectoral, multidisciplinary approaches in the provision of technical cooperation. In this context, technical cooperation provided at the request of Governments will seek to ensure an integrated and effective approach to economic and social development within the framework of the overall economic and social development priorities, policies and plans of the developing countries and within the orientations of sustainable human development, as well as, where appropriate, within the context of the peace-to-development continuum. The technical cooperation will be provided, as appropriate and upon request, through expertise, training and the development of action-oriented research materials.

Activities

1. Published material

Non-recurrent publication. Participatory approaches to poverty alleviation in the context of community development.

2. Operational activities

(a) *Advisory services*. Management of cross-sectoral technical cooperation in order to promote a unified approach to sustainable development;

(b) *Group training*. Three interregional workshops on the formulation of national strategies; social management for conflict prevention; and rehabilitation in areas of conflict;

(c) *Field projects*. Thirty technical cooperation projects in twenty-five developing countries.

Resource requirements (at current rates)

Posts

9.25 The estimated requirements of $7,045,500 reflect a growth of $1,014,600 owing to the redeployment to this programme of seven posts (one P-5, one General Service (Principal level) and five General Service (Other level)) from the public administration programme to staff the Reconstruction and Development Unit at Vienna ($922,000). The remaining portion of the growth ($92,600) results from the proposal to establish one new P-3 post in order to strengthen further the Unit.

Consultants and experts

9.26 A provision of $108,900 would be required for consultants with the expertise needed to undertake operation-oriented research. Expertise is particularly needed in key areas of importance to the developing countries and countries in transition, including operationalizing the relief-to-development continuum, operationalizing the concepts of sustainable human development, monitoring and mitigating the social effects of adjustment processes and developing and applying computerized information systems for planning and management.

Travel

9.27 The estimated requirements of $162,700, reflecting an increase of $35,500, relate to travel of staff to undertake needs-assessment, advisory and other technical missions to developing countries and countries in transition, as well as to maintain liaison with specialized agencies and other intergovernmental bodies on issues relevant to the programme.

2. Natural resources and energy

Table 9.11 **Summary by object of expenditure**
(Thousands of United States dollars)

(1) *Regular budget*

Object of expenditure	*1992-1993 expenditures*	*1994-1995 appropriations*	*Resource growth*		*Total before recosting*	*Recosting*	*1996-1997 estimates*
			Amount	*Percentage*			
Posts	4 613.4	2 483.0	—	—	2 483.0	128.2	2 611.2
Other staff costs	2.0	—	—	—	—	—	—
Consultants and experts	90.3	108.0	—	—	108.0	5.2	113.2
Travel	120.1	52.3	—	—	52.3	2.6	54.9
Total	**4 825.8**	**2 643.3**	**—**	**—**	**2 643.3**	**136.0**	**2 779.3**

(2) *Extrabudgetary resources*

1992-1993 expenditures	*1994-1995 estimates*	*Source of funds*	*1996-1997 estimates*
		(a) Services in support of:	
9 267.1	5 210.6	Extrabudgetary activities	4 876.6
—	—	(b) Substantive activities	—
		(c) Operational projects	
66 893.0	63 035.0	UNDP	52 500.0
20 047.0	7 225.0	Technical cooperation project trust funds	15 000.0
96 207.1	**75 470.6**	**Total**	**72 376.6**
101 032.9	**78 113.9**	**Total (1) and (2)**	**75 155.9**

Table 9.12 **Post requirements**

Programme: Natural resources and energy

	Established posts		*Temporary posts*					
	Regular budget		*Regular budget*		*Extrabudgetary resources*		*Total*	
	1994-1995	*1996-1997*	*1994-1995*	*1996-1997*	*1994-1995*	*1996-1997*	*1994-1995*	*1996-1997*
Professional category and above								
D-1	1	1	—	—	7	7	8	8
P-5	1	1	—	—	3	6	4	7
P-4/3	3	3	—	—	2	8	5	11
P-2/1	1	1	—	—	—	—	1	1
Total	**6**	**6**	**—**	**—**	**12**	**21**	**18**	**27**
General Service category								
Principal level	1	1	—	—	1	3	2	4
Other levels	13	13	—	—	7	10	20	23
Total	**14**	**14**	**—**	**—**	**8**	**13**	**22**	**27**
Grand total	**20**	**20**	**—**	**—**	**20**	**34**	**40**	**54**

9.28 In the field of Natural Resources and Energy, the Department implements three subprogrammes within programme 19, Natural resources, and three within programme 20, Energy, of the medium-term plan for the period 1992-1997, as revised.

9.29 In the area of natural resources, the focus will be to support the efforts of developing countries in improving the planning and management of their natural resources and cartographic operations within the framework of Agenda 21. The activities include providing advisory services to Governments upon their request; providing substantive and operational support to technical cooperation activities; and producing technical reports, sectoral and cross-sectoral studies and publications for the use of developing countries and intergovernmental and expert bodies. The Committee on Natural Resources, the United Nations cartographic conferences and conferences on the standardization of geographical names and the United Nations Group of Experts on Geographical Names provide guidance to this programme. Increased attention is being directed towards the need for a more integrated, multisectoral approach to the development, planning, management and use of natural resources, as a central component of national economic development management and sustainable development. The safe and environmentally sound management of land resources calls for the application of enhanced technologies in cartography and related fields, particularly to support management of physical infrastructure. A major focus of activity under these subprogrammes will be the elaboration and implementation of joint programmes with the regional commissions and, as appropriate, with UNEP and UNCTAD.

9.30 In the area of energy, the main emphasis during the biennium 1996-1997 will be to assist developing countries and economies in transition in improving their capacity to plan and manage the exploration and development of their energy resources in an environmentally sustainable way and to promote the transfer of modern technologies required for the development and utilization of their indigenous resources.

9.31 The subprogrammes and estimated percentage distribution of resources among them in 1996-1997 would be as follows:

	Regular budget	*Extra-budgetary*
	(percentage)	
Subprogramme 1 Integrated water resource development and management	16.7	26.2
Subprogramme 2 Mineral resources	43.0	9.5
Subprogramme 3 Surveying, mapping and international cooperation in cartography	7.0	14.3
Subprogramme 4 Energy resources assessment and exploration	9.7	17.4
Subprogramme 5 Energy planning and management	12.5	16.7
Subprogramme 6 Development and transfer of technology, particularly environmentally sound technology, including on non-commercial and preferential terms, for exploiting critical energy resources	11.1	15.9
Total	**100.0**	**100.0**

9.32 Subprogrammes 1, 2, 4 and 6 have been designated high priority by the General Assembly.

Subprogramme 1
Integrated water resource development and management

9.33 During the biennium 1996-1997, emphasis will be given to enhancing the capacity of developing countries to formulate policies and plans and to strengthen institutions dealing with conservation and sustainable use of water resources, especially in water-short regions. Priority attention will be given to the integrated management, mobilization and use of water resources in a holistic manner, while stressing the importance of the involvement of local communities, in particular of women. The Commission on Sustainable Development had requested United Nations bodies to undertake a comprehensive assessment of freshwater resources, and the Committee on Natural Resources also included a review of the state of the world's freshwater resources in the agenda of its third session.

Activities

1. Parliamentary services

(a) *Parliamentary documentation*. Four reports to the third session of the Committee on Natural Resources;

(b) *Substantive services*. Servicing of the third session of the Committee on Natural Resources;

(c) Ad hoc expert group on strategic issues concerning transboundary water resources, including a code of conduct on shared water.

2. Published materials

Two recurrent publications. *Natural Resources Forum* (quarterly); *International Rivers and Lakes Newsletter* (semi-annual, in cooperation with ECLAC).

3. Operational activities

(a) *Advisory services*. Preparation of water sector assessments, plans and strategies for averting a water crisis, in the context of chapter 18 of Agenda 21; and implementation of integrated programmes and strategies for the sustainable development and use of water resources;

(b) *Field projects*. Forty-five technical cooperation projects in thirty developing countries in the field of water resources; implementation of the United Nations Convention to Combat Desertification in Those Countries Experiencing Serious Drought and/or Desertification, Particularly in Africa through preparation of action plans on integrated management of land and water in arid and semi-arid areas.

4. Coordination, harmonization and liaison

Elaboration and implementation of joint programmes with the regional commissions, in association with UNEP, as appropriate.

Subprogramme 2
Mineral resources

9.34 Within the context of an integrated approach to the planning and management of mineral resources and the sustainable supply of mineral resources, special efforts will be pursued to enhance the investment attractiveness of developing countries and economies in transition in the mineral sector and to promote environmental management of mineral resources and resource assessment programmes, in the framework of the implementation of Agenda 21. Attention will be placed on devising innovative approaches to upgrade small-scale mining to create employment and alleviate poverty.

Activities

1. Parliamentary services

(a) *Parliamentary documentation*. Six reports to the third session of the Committee on Natural Resources in cooperation with the regional commissions and UNCTAD;

(b) Ad hoc expert group meeting on transfer of environmental technology in the mining sector in relation to acid mine drainage and land rehabilitation.

2. Published materials

(a) *One recurrent publication*. Biannual newsletter on technical activities in planning and management of natural resources;

(b) *Two non-recurrent publications*. Long-term effects of more efficient use of mineral products, their recycling and their replacement by high-technology substitutes; and socio-economic implications of privatization of state-owned mineral assets, with particular reference to future mineral investment.

3. Operational activities

(a) *Advisory services*. Mineral resource needs assessment reviews in support of country strategy notes and programme approach formulation;

(b) *Field projects*. Twenty technical cooperation projects in eighteen countries.

4. Coordination, harmonization and liaison

Joint programming activities with regional commissions in association with UNCTAD.

Subprogramme 3
Surveying, mapping and international cooperation in cartography

9.35 Emphasis will continue to be placed on the substantive servicing of United Nations cartographic conferences and conferences on the standardization of geographical names. National Governments will be provided with information on the latest applications of new cartographic techniques to assist, *inter alia*, in capacity-building. Special attention will be given to promoting cartography as a tool for collecting and analysing information for the planning and management of land resources in the light of Agenda 21. Assistance will be provided to Governments through meetings of expert groups, group training and preparation of background documents.

Activities

1. Parliamentary services

(a) *Parliamentary documentation*. Three reports to the Economic and Social Council: reports on the Seventh United Nations Conference on the Standardization of Geographical Names; the Sixth United Nations Regional Cartographic Conference for the Americas; and the Fourteenth United Nations Regional Cartographic Conference for Asia and the Pacific;

(b) Ad hoc expert group meeting on legislation of surveying and mapping for land management, access to land resources and land ownership (Agenda 21, chap. 10).

2. Published materials

(a) *Two recurrent publications*. *World Cartography Bulletin* and *Newsletter of the United Nations Group of Experts on Geographical Names* (semi-annual);

(b) Technical material and technical papers of the Seventh United Nations Conference on the Standardization of Geographical Names; the Sixth United Nations Regional Cartographic Conference for the Americas; and the Fourteenth United Nations Regional Cartographic Conference for Asia and the Pacific.

3. Operational activities

(a) *Group training*. Two seminars and workshops to implement resolutions of the United Nations conferences on cartography and geographical names;

(b) *Field projects*. Ten technical assistance projects in five countries.

4. Coordination, harmonization and liaison

Joint programming activities with the regional commissions.

Subprogramme 4
Energy resources assessment and exploration

9.36 During the biennium 1996-1997, efforts will be made to expand the energy supply base of the developing countries through continued support for the exploration and exploitation of indigenous energy resources, including fossil fuels, hydropower, natural gas, coal and geothermal energy; to improve the efficiency of energy use and promote more intensive energy conservation measures, including evaluation of national energy conservation programmes; and to prepare studies on new technological developments, techniques and strategies for identifying, locating and evaluating conventional, as well as new and renewable, sources of energy.

Activities

1. Parliamentary services

Parliamentary documentation. Report prepared jointly with the Department for Policy Coordination and Sustainable Development to the Committee on New and Renewable Sources of Energy and Energy for Development on renewable sources of energy: progress, policies and coordination.

2. Published materials

(a) *One recurrent publication*. Newsletter on the technical cooperation activities of the United Nations in the area of energy (annual);

(b) *One non-recurrent publication*. Technical, socio-economic and environmental aspects of renewable energy development in rural areas;

(c) *Technical material*. Development of national energy profiles on a country-by-country basis.

3. Operational activities

(a) *Advisory services*. Energy resource assessments;

(b) *Group training*. Seminars, workshops and fellowships on geothermal energy, solar and wind energy, and coal-bed methane;

(c) *Field projects*. Twenty technical cooperation projects in twenty countries.

4. Coordination, harmonization and liaison

Coordination with the Department for Policy Coordination and Sustainable Development and, in the context of joint programming, with the regional commissions.

Subprogramme 5
Energy planning and management

9.37 Emphasis will be given to the enhancement of the capacity of developing countries to formulate environmentally sound energy policies and plans, including those related to energy efficiency and carbon avoidance, and the allocation of scarce investment resources to energy development; the incorporation within rural energy supply planning of socio-economic considerations, including the role of women; joint programme planning with the regional commissions in the field of energy; the promotion of software applications for energy planning developed by the Department; the assessment of institutional, training and information requirements; and the provision of advisory services to developing countries and economies in transition for institutional strengthening and capacity-building with respect to energy planning, training of national personnel, reorganization of energy sector organizations, and the methodological and informational infrastructure for energy planning.

Activities

1. Parliamentary services

(a) *Parliamentary documentation*. Two reports (jointly with the Department for Policy Coordination and Sustainable Development) to the second session of the Committee on New and Renewable Sources of Energy and Energy for Development in 1996 on the efficient use of energy and materials: progress, policies and coordination and on energy and the protection of the atmosphere;

(b) Ad hoc expert group meeting on electricity interconnection for regional power sharing.

2. Published material

One non-recurrent publication. Environmental risk assessment of energy development projects.

3. Operational activities

(a) *Advisory services*. Energy sector reviews at the national level in support of country programming;

(b) *Group training*. Seminars, workshops and fellowships on formulation of environmentally sound energy policies and plans;

(c) *Field projects*. Twenty technical cooperation projects in twenty countries.

4. Coordination, harmonization and liaison

Coordination with the Department for Policy Coordination and Sustainable Development and with the regional commissions regarding joint programming exercises on energy activities.

Subprogramme 6
Development and transfer of technology, particularly environmentally sound technology, including on non-commercial and preferential terms, for exploiting critical energy resources

9.38 The emphasis of subprogramme 6 will be to increase the availability and operational use of the technologies required by developing countries to develop, harness and exploit their indigenous energy resources in order to meet their energy requirements in an economically and environmentally sustainable manner; to promote the transfer and use of energy efficient technologies in all aspects of energy utilization and development in developing countries and economies in transition; to transfer directly, through technical cooperation, mature technologies that are readily available for exploiting identified conventional and new and renewable energy resources; to provide assistance to countries in the rehabilitation of power and fuel supply infrastructure in the aftermath of civil strife or natural disasters; and to provide information to Governments on the range of technological options that are available to exploit selected energy sources.

Activities

1. Parliamentary services

(a) *Parliamentary documentation*. Report prepared jointly with the Department for Policy Coordination and Sustainable Development to the Committee on New and Renewable Sources of Energy and Energy for Development on innovative mechanisms for the financing of energy for sustainable development;

(b) Ad hoc expert group meeting on innovative financial mechanisms for electric power development.

2. Published material

One non-recurrent publication. Energy sector projects: ensuring environmental compliance through the use of economic instruments and market mechanisms.

3. Operational activities

(a) *Advisory services*. Energy efficiency in the power sector and in the various end-use sectors; and assistance to countries in the rehabilitation of power and fuel-supply infrastructure in the aftermath of civil strife or natural disasters;

(b) *Group training*. Seminars, workshops and fellowships on promoting the transfer and use of energy efficient technologies;

(c) *Field projects*. Twenty technical cooperation projects in twenty countries.

4. Coordination, harmonization and liaison

Coordination with the Department for Policy Coordination and Sustainable Development, UNCTAD and regional commissions.

Resource requirements (at current rates)

Consultants and experts

9.39 The estimated requirements of $108,000 relate to: (a) consultants with the required expertise to assist in the preparation of reports for the third session of the Committee on Natural Resources and the cartographic conferences, and a number of specialized publications ($56,000); (b) two ad hoc expert group meetings on transfer of environmental technology in the mining sector and innovative mechanisms for financing electric power development ($52,000).

Travel

9.40 The estimated requirements of $52,300 relate to travel of staff for collection of data and country needs assessments in connection with the work programme, as well as for maintaining liaison with specialized agencies and other intergovernmental organizations on issues under the programme of work.

3. Public Administration and Finance

Table 9.13 **Summary by object of expenditure**
(Thousands of United States dollars)

(1) *Regular budget*

Object of expenditure	*1992-1993 expenditures*	*1994-1995 appropriations*	*Resource growth*		*Total before recosting*	*Recosting*	*1996-1997 estimates*
			Amount	*Percentage*			
Posts	12 017.5	12 442.6	(2 436.8)	(19.5)	10 005.8	509.8	11 515.6
Other staff costs	49.4	—	—	—	—	—	—
Consultants and experts	123.5	233.9	—	—	233.9	11.1	245.0
Travel	103.0	232.3	—	—	232.3	11.4	243.7
Total	**12 293.4**	**12 908.8**	**(2 436.8)**	**(18.8)**	**10 472.0**	**532.3**	**11 004.3**

(2) *Extrabudgetary resources*

1992-1993 expenditures	*1994-1995 estimates*	*Source of funds*	*1996-1997 estimates*
		(a) Services in support of:	
335.7	385.0	(i) United Nations organizations	—
7 330.3	4 343.7	(ii) Extrabudgetary activities	4 076.5
—	—	(b) Substantive activities	—
		(c) Operational projects	
36 390.0	27 625.0	UNDP	29 500.0
11 292.0	—	UNFPA	15 000.0
8 647.0	18 535.0	Technical cooperation project trust funds	—
63 995.0	**50 888.7**		**48 576.5**
76 288.4	**63 797.5**		**59 580.8**

Table 9.14 **Post requirements**

Programme: Public administration and finance

	Established posts		*Temporary posts*					
	Regular budget		*Regular budget*		*Extrabudgetary resources*		*Total*	
	1994-1995	*1996-1997*	*1994-1995*	*1996-1997*	*1994-1995*	*1996-1997*	*1994-1995*	*1996-1997*
Professional category and above								
D-2	1	1	—	—	—	—	1	1
D-1	3	3	—	—	3	2	6	5
P-5	8	7	—	—	7	4	15	11
P-4/3	17	17	—	—	6	5	23	22
P-2/1	3	3	—	—	—	—	3	3
Total	**32**	**31**	**—**	**—**	**16**	**11**	**48**	**42**
General Service category								
Principal level	4	3	—	—	1	—	5	3
Other levels	43	35	—	—	11	7	54	42
Total	**47**	**38**	**—**	**—**	**12**	**7**	**59**	**45**
Grand total	**79**	**69**	**—**	**—**	**28**	**18**	**107**	**87**

9.41 The international community has recognized the important role that Governments and public administrations can play in the pursuit of sustained economic growth and sustainable development in all countries. This role includes the development of basic infrastructural facilities, the promotion of social development, the fight against social economic disparity and poverty and the establishment of enabling conditions for the private sector and for the protection of the environment. Strengthening of the public management capacity of developing countries is an essential element of their development strategies.

9.42 Governments and public administrations can play their crucial role in the development process if they are staffed with competent and efficient personnel, are responsive to the needs of the people and provide quality services to their citizens. Programmes aimed at the development of human resources in the public sector and at the introduction of technological innovations in the administration, should receive major support from the international community.

9.43 The General Assembly emphasized in its resolution 49/136 of 19 December 1994 the importance of international cooperation in supporting the national efforts of developing countries in capacity-building in public administration for development. The General Assembly also acknowledged the importance of the activities under the United Nations programme in public administration and finance aimed at assisting countries with economies in transition.

9.44 In acknowledging the importance of exchanging views and experiences on the role of public administration in development and to enhance international cooperation in this field, the General Assembly decided to resume in 1996 its fiftieth session in order to examine the question of public administration and development.

9.45 During the biennium 1996-1997, the emphasis of this programme will be placed on the preparation of the resumed session of the General Assembly and on the follow-up activities to that session.

9.46 The estimated percentage distribution of resources among subprogrammes in 1996-1997 would be as follows:

	Regular budget	Extra-budgetary
	(percentage)	
Subprogramme 1 Monitoring trends and developments in public sector management	25.8	18.2
Subprogramme 2 Effective structural and organizational arrangements and methods for public management and productivity	12.9	9.1
Subprogramme 3 Training and development of human resources for public management	16.1	45.4
Subprogramme 4 Effective budgetary systems and resource mobilization for development	13.7	9.1
Subprogramme 5 Improving public sector management	15.4	9.1
Subprogramme 6 Mobilization of financial resources, taxation and entrepreneurship	16.1	9.1
Total	**100.0**	**100.0**

9.47 Subprogrammes 1 and 3 have been designated high priority by the General Assembly.

Subprogramme 1
Monitoring Trends and Developments in Public Sector Management

9.48 Efficient and effective public sector management institutions are essential to promote and support economies and sustainable human development. Studies will be prepared identifying strengths and weaknesses in key areas of public administration. The areas covered will include policy management processes, structural and organizational issues, resource mobilization and management as well as human resource management. The studies will also cover accountability issues in public administration, including approaches for integrated policy and management mechanisms for service delivery at cross-sectoral levels. Preparation for and servicing of the resumed fiftieth session of the General Assembly on public administration and development will be also the responsibility of this subprogramme.

Activities

1. Parliamentary services

(a) *Parliamentary documentation*. Consolidated report to the resumed fiftieth session of the General Assembly on public administration and development, including contributions of the United Nations system and interested governmental and non-governmental organizations; and report to the Economic and Social Council on the thirteenth Meeting of Experts on the United Nations programme in public administration and finance;

(b) Substantive servicing of the resumed fiftieth session of the General Assembly.

2. Published materials

(a) *Three recurrent publications. Development Administration Newsletter* (four issues); *List of Publications in Public Administration and Finance* (two issues); Public administration profiles of developing countries (five issues);

(b) *Non-recurrent publication. Improving Accountability, Responsiveness and Legal Frameworks in Public Administration.*

3. Operational activities

(a) *Advisory services*. Public administration and governance; sectoral reviews and sectoral or thematic evaluation; and internal and external organizational consultancy;

(b) *Field projects*. Ten technical cooperation projects in five countries.

Subprogramme 2
Effective structural and organizational arrangements and methods for public management and productivity

9.49 Public administration plays an important role in addressing new responsibilities arising from the pursuit of sustainable economic and social development. This entails the need for modernized institutional mechanisms and processes to enable Governments to respond effectively to the complex and changing needs of societies, including demands for viable economic growth, efficient integration of social and economic policies and greater responsiveness and participatory processes. The programme of work will concentrate on developing guidelines based on the empirical experience of reform strategies and approaches and their impact on improving public administration for development. It will highlight administrative/civil service reform and regulatory frameworks. It will review conditions for promoting decentralized systems, local self-government and citizen participation.

Activities

1. Published materials

Three non-recurrent publications. Methodological Aspects of Administrative/Civil Service Reforms and Modernization; Use of Modern Management Technologies for Improved Organization and Management; and Municipal and Metropolitan Management Reforms for Sustainable Urban Development.

2. Operational activities

(a) *Advisory services*. Legal and regulatory frameworks, administrative reform and modernization and related topics; and public/private relations, central/local relations, including decentralization, and environmental administration;

(b) *Field projects*. Twenty technical cooperation projects in 10 countries.

Subprogramme 3
Training and development of human resources for public management

9.50 The revitalization of civil service/management training institutions is essential to support effective management of economic reforms and service delivery systems. Work in this subprogramme is aimed at reviewing the training approaches, institutions and programmes used in modernizing civil service management, enhancing its quality, assuring effectiveness and access by different groups in society and ensuring gender equity. The subprogramme will also seek to facilitate the transfer of skills through the provision of advisory services and support to training activities in certain critical areas of management of development assistance. Through needs assessment missions, specific requirements will be determined and strategies adopted for upgrading institutional and organizational arrangements in order to improve service delivery on the part of the developing countries. The organization of interregional seminars and workshops will also be undertaken to equip local officials with the operational tools required for enhanced capacity in the management of technical cooperation programmes. The subprogramme is also expected to cooperate with the International Training Centre of ILO in the preparation of training modules and the implementation of workshops.

Activities

1. Published materials

Non-recurrent publications. Civil service training and management development.

2. Operational activities

(a) *Advisory services*. Civil service training and management; training planning, assessment of needs and curricula development and evaluation; and gender issues in civil service systems;

(b) *Group training*. Four seminars/workshops on development of human resources for public management;

(c) *Field projects*. Fifteen technical cooperation projects in 10 countries.

Subprogramme 4
Effective budgetary systems and resource mobilization for development

9.51 The subprogramme will seek to enhance the capacity of the developing countries and countries in transition to strengthen their budget systems and to intensify mobilization of internal resources. It will promote reform in harmonization between plan and budget, integrating recurrent and development budgets, as well as improvement of processes and instruments of budgetary control and other aspects of tax administration for more effective financial resources mobilization. It will concentrate on promoting national fiscal and tax administration reforms through training, advisory services, technical cooperation and the preparation of studies relevant to the needs of the developing countries.

Activities

1. Parliamentary services

Ad hoc expert groups. One expert group meeting on budgeting in developing countries.

2. Published material

One non-recurrent publication. Budgeting in developing countries.

3. Operational activities

(a) *Advisory services*. Budgeting and budgetary systems; and mobilization of internal resources;

(b) *Group training*. Two workshops on resources mobilization;

(c) *Field projects*. Ten technical cooperation projects in 10 countries.

Subprogramme 5
Improving public sector financial management

9.52 During the biennium, the subprogramme will seek to strengthen the financial management capacities of Governments. Particular emphasis will be placed on improving government accounting/auditing systems and government financial controls for improved management of financial resources and greater accountability.

Activities

1. Parliamentary services

Ad hoc expert groups. Expert group meeting on integrated financial management systems in developing countries and countries in transition.

2. Published materials

Three non-recurrent publications. Improved financial controls in Government; strengthening public accountability in transitional economies; and integrated financial management systems in developing countries and countries in transition.

3. Operational activities

(a) *Advisory services*. Accounting, computerized accounting systems, public accountability, government financial management and establishment and strengthening of audit institutions;

(b) *Field projects*. Twenty technical cooperation projects in 10 countries.

Subprogramme 6
Mobilization of financial resources, taxation and entrepreneurship

9.53 During the biennium, the subprogramme will devote particular attention to the issues related to domestic and foreign resource mobilization, taxation and regulatory matters, and fiscal and financial policies in support of developing countries and countries in transition, including measures to reform tax systems and improve tax administration. The subprogramme will also explore ways and means to facilitate the conclusion of tax treaties between developed and developing countries and countries with economies in transition. Issues of capacity-building of financial institution, training and other support services will also be addressed by the subprogramme. Moreover, the subprogramme will promote indigenous entrepreneurship through training, advisory services and technical cooperation activities.

Activities

1. Parliamentary services

Parliamentary documentation. One report to the Economic and Social Council on the seventh meeting of the Ad Hoc Group of Experts on International Cooperation in Tax Matters.

2. Published materials

(a) *One recurrent publication. Supplement to International Tax Agreements*;

(b) *Four non-recurrent publications*. United Nations Model and Double Taxation Convention (update); *Manual for the Negotiation of Bilateral Tax Treaties*; *Impact of Privatization in Developing and Transitional Economies: Lessons of Experience*; *Role of EDP and Telecommunication Technologies in the Development of the Private Sector: Case Studies*.

3. Operational activities

(a) *Advisory services*. Domestic and foreign resource mobilization, tax reforms and tax administration, national strategies for enterprise management and promotion of entrepreneurship;

(b) *Group training*. Two workshops on tax administration, entrepreneurship and privatization;

(c) *Field projects*. Ten technical cooperation projects in five countries.

Resource requirements (at current rates)

Posts

9.54 The estimated requirements of $10,005,800 reflect a decrease of $2,436,800. This decrease results from the discontinuation of fellowships and technical assistance recruitment functions at Geneva, the consequent abolition of three General Service (Other level) posts at Geneva ($514,200) which have become redundant and the transfer of related posts (1 P-5, 3 General Service (Principal level) posts and 10 General Service (Other level) posts) as follows: two Principal level and five Other level from Geneva to New York ($553,600); and one P-5, one Principal level and five Other level from Geneva to Vienna to staff the Unit to be established at Vienna ($1,369,000).

Consultants and experts

9.55 The estimated requirements of $233,900 include the following: (a) $150,200 for consultants to provide expertise for the preparation of public administration profiles of developing countries and the publication on improving accountability responsiveness and legal frameworks in public administration; preparation of specialized documentation for the meeting of the Ad Hoc Group of Experts on International Cooperation in Tax Matters, the resumed session of the General Assembly, the expert group meeting on budgeting in developing countries and the expert group meeting on integrated financial management systems in developing countries and countries in transition; and (b) $83,700 for holding two expert group meetings on budgeting in developing countries and countries in transition, and integrated financial management systems in developing countries and countries in transition.

Travel

9.56 The estimated requirements of $232,300 relate to travel of staff to collect data for the preparation of the public administration profiles and to consult and participate in technical meetings organized by other bodies of the United Nations system, the World Bank, the Organisation for Economic Cooperation and Development, the European Union, intergovernmental organizations and non-governmental organizations.

D. Programme support

1. Executive Office

Table 9.15 **Summary by object of expenditure**
(Thousands of United States dollars)

(1) *Regular budget*

Object of expenditure	*1992-1993 expenditures*	*1994-1995 appropriations*	*Resource growth*		*Total before recosting*	*Recosting*	*1996-1997 estimates*
			Amount	*Percentage*			
Posts	2 140.4	1 346.5	—	—	1 346.5	53.8	1 400.3
Other staff costs	—	305.0	—	—	305.0	14.7	319.7
Travel	—	6.7	—	—	6.7	0.4	7.1
Contractual services	—	22.5	—	—	22.5	1.1	23.6
General operating expenses	—	531.6	—	—	531.6	25.7	557.3
Supplies and materials	—	32.7	—	—	131.5	6.5	34.2
Equipment	—	131.5	—	—	131.5	6.5	138.0
Total	**2 140.4**	**2 376.5**	—	—	**2 376.5**	**103.7**	**2 480.2**

(2) *Extrabudgetary resources*

1992-1993 expenditures	*1994-1995 estimates*	*Source of funds*	*1996-1997 estimates*
		(a) Services in support of:	
3 358.5	3 201.0	Extrabudgetary activities	3 201.0
—	—	(b) Substantive activities	—
—	—	(c) Operational projects	—
3 358.5	**3 201.0**	**Total**	**3 201.0**
5 498.9	**5 577.5**	**Total (1) and (2)**	**5 681.2**

Table 9.16 **Post requirements**

Organizational unit: Executive Office

	Established posts		*Temporary posts*					
	Regular budget		*Regular budget*		*Extrabudgetary resources*		*Total*	
	1994-1995	*1996-1997*	*1994-1995*	*1996-1997*	*1994-1995*	*1996-1997*	*1994-1995*	*1996-1997*
Professional category and above								
P-5	1	1	—	—	—	—	1	1
P-4/3	1	1	—	—	—	—	1	1
Total	**2**	**2**	**—**	**—**	**—**	**—**	**2**	**2**
General Service category								
Principal level	1	1	—	—	—	—	1	1
Other levels	8	8	—	—	—	—	8	8
Total	**9**	**9**	**—**	**—**	**—**	**—**	**9**	**9**
Grand total	**11**	**11**	**—**	**—**	**—**	**—**	**11**	**11**

9.57 The Executive Office provides services to the Department in connection with personnel and financial administration and resource planning and supports the implementation of the programme of work of the Department.

Resource requirements (at current rates)

Other staff costs

9.58 It is estimated that a provision of $305,000 would be required under general temporary assistance for the replacement of staff in all the programmes of the Department on extended sick leave and maternity leave, the engagement of additional staff during peak workload periods ($172,400) and for overtime representing the additional hours expected to be worked by the staff of the Department as a whole during peak workload periods ($132,600).

Travel

9.59 The estimated requirements of $6,700 relate to travel of the staff for administrative support, coordination and consultation with the United Nations Office at Vienna.

Contractual services

9.60 The provision of $22,500 would cover the cost of external printing of a number of publications of the Department.

General operating expenses

9.61 The estimated requirements of $531,600 relate to the following: (a) rental of equipment ($58,200), representing the cost of renting facsimile and copying machines; (b) rental and maintenance of computer equipment ($209,100) required in order to develop a software for use internally and in support of technical cooperation activities; (c) communications ($49,800), including costs of telephone and facsimile communications and other related expenses; (d) hospitality ($5,600) to cover requirements arising out of official functions of the Department; (e) maintenance of office automation equipment ($206,900) relating to contractual maintenance of electronic data-processing equipment linked to the mainframe computer; (f) miscellaneous services ($2,000) relating to various needs of the Department during the biennium.

Supplies and materials

9.62 The estimated requirements of $32,700 relate to the expendable office supplies and materials, particularly data-processing supplies for the Department as a whole.

Equipment

9.63 A provision of $131,500 is proposed for acquisition of office automation equipment ($23,900) and replacement of office automation equipment ($103,700) under the globally administered programme of technological innovations.

2. Management of technical cooperation activities

Table 9.17 **Summary by object of expenditure**
(Thousands of United States dollars)

Extrabudgetary resources

1992-1993 expenditures	*1994-1995 estimates*	*Source of funds*	*1996-1997 estimates*
		(a) Services in support of:	
341.1	604.7	(i) United Nations organizations	800.0
7 491.5	7 944.1	(ii) Extrabudgetary activities	7 476.7
—	—	(b) Substantive activities	—
—	—	(c) Operational projects	—
7 832.6	**8 548.8**	**Total**	**8 276.7**

Table 9.18 **Post requirements**

Programme: Management of technical cooperation activities

	Established posts		*Temporary posts*					
	Regular budget		*Regular budget*		*Extrabudgetary resources*		*Total*	
	1994-1995	*1996-1997*	*1994-1995*	*1996-1997*	*1994-1995*	*1996-1997*	*1994-1995*	*1996-1997*
Professional category and above								
D-2	—	—	—	—	1	1	1	1
D-1	—	—	—	—	2	3	2	3
P-5	—	—	—	—	3	3	3	3
P-4/3	—	—	—	—	14	15	14	15
P-2/1	—	—	—	—	—	1	—	1
Total	**—**	**—**	**—**	**—**	**20**	**23**	**20**	**23**
General Service category								
Principal level	—	—	—	—	5	3	5	3
Other levels	—	—	—	—	32	32	32	32
Total	**—**	**—**	**—**	**—**	**37**	**35**	**37**	**35**
Grand total	**—**	**—**	**—**	**—**	**57**	**58**	**57**	**58**

9.64 One of the unique features of the Department's approach to delivery of technical cooperation to recipient countries derives from the strong and mutually supportive interrelationship between the technical support and implementation functions relating to technical cooperation activities for which the Department is responsible as executing agent. This has resulted in programmes of high quality and value. Activities in this area will continue to be carried out in close cooperation with substantive areas in relation to recruitment and administration of personnel, servicing of fellows financed under project funds and arrangement of training programmes, procurement of project equipment and supplies and engagement subcontractors.

Activities

9.65 The following activities are undertaken in support of the technical cooperation activities of the Department:

(a) Recruitment and administration of the personnel serving in the technical cooperation projects under the Department's execution;

(b) Placement and servicing of fellows financed under project funds, and arrangements for other training programmes;

(c) Procurement of project equipment and supplies and engagement of project subcontractors, including the handling of all subsidiary functions, such as shipment of goods, insurance and the processing of payments to contractors, vendors and freight forwarders;

(d) Editing and production of reports and maps resulting from technical cooperation activities undertaken by the Department, and providing for the storage and retrieval of information contained in such reports, and coordination and maintenance of the information systems, which entails cooperation with other units in the development of a common indexing vocabulary for the system;

(e) Financial management and budgetary control of all technical cooperation activities undertaken by the Department.

9.66 All requirements under this programme are met from extrabudgetary funds. However, owing to the technical cooperation nature of the activities of the Department, this programme receives and provides support to other programmes.